

**Mission:** To transform hopes and dreams into lifelong success. **Vision:** To be a global leader in personalized, digitally connected, experiential learning.

Values: Caring, Integrity, Learning, Respect

# 2021 ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS

2021 ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS OF ALGONQUIN COLLEGE TO BE HELD ON MONDAY, JUNE 7, 2021, FROM 7:10 PM – 7:15 PM, BY ZOOM VIDEO/TELECONFERENCE CALL.

|    | 2021 ANNUAL GENERAL MEETING AGENDA                                                      | Presenter          | Time |
|----|-----------------------------------------------------------------------------------------|--------------------|------|
| 1. | Constitution of the Meeting and Approval of the Agenda                                  | Jay McLaren        | 1 m. |
| 2. | Declarations of Conflict of Interest                                                    | Jay McLaren        | 1 m. |
| 3. | Minutes of the Annual General Meeting of the Board of Governors meeting of June 8, 2020 | Jay McLaren        | 1 m. |
| 4. | 2020-21 Draft Audited Financial Statements                                              | Duane McNair       | 1 m. |
|    | For Approvals:                                                                          |                    |      |
|    | Appendix A: 2020-21 Draft Audited Financial Statements – Algonquin College              |                    |      |
|    | Appendix B: 2020-21 Draft Audited Financial Statements – 2364193 Ontario Inc.           |                    |      |
| 5. | 2021-22 Board of Governors Officers and Committee Membership Appointments               | Audrey<br>Lawrence | 1 m. |
|    | For Approval:                                                                           |                    |      |
|    | Appendix A: 2021-22 Board of Governors Officer Position - Committee Memberships         |                    |      |
| 6. | Appointment of the Auditors for 2021-22 (For Approval)                                  | Steve<br>Barkhouse | 1 m. |
| 7. | Banking Officers Resolution                                                             | Duane McNair       | 1 m. |
|    | For Approval:                                                                           |                    |      |
|    | Appendix A: Banking Officers Resolution                                                 |                    |      |
| 8. | ANNUAL GENERAL MEETING ADJOURNMENT                                                      |                    |      |



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#### DRAFT

#### ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS MEETING MINUTES

MINUTES OF THE ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS OF ALGONQUIN COLLEGE, HELD ON MONDAY, JUNE 8, 2020 AT 6:30 PM, BY ZOOM VIDEO/TELECONFERENCE CALL.

#### Present:

Jim Brockbank, Board Chair Claude Brulé, President & CEO Jim Robblee (Board Vice Chair) Audrey Claire Lawrence

Cyril McKelvie

Enrico DeFrancesco

Gail Beck Ikram Zouari Jamie McCracken

Jay McLaren Jeff Darwin

Kelly Sample

Krisha Stanton Stephen Tudor

Steve Barkhouse

Valerie Sayah Wayne Johnson

Regrets:

Yadwinder Singh

# Algonquin College Executive Team:

Chris Janzen, Senior Vice President, Academic
Diane McCutcheon, Vice President, Human Resources
Duane McNair, Vice President, Finance & Administration
Laura Stanbra, Vice President, Student Services
Mark Savenkoff, Vice President, Advancement
Ron Deganadus McLester, Vice President, Truth,
Reconciliation and Indigenization
Tracy McDougall, Director, Communications &
President's Office

# **Presenters/Guests:**

Colin Bonang, Director, Risk Management Grant Perry, Chief Financial Officer

#### **Recorder:**

Victoria Tiqui-Sanford, Board Assistant

#### 1. CONSTITUTION OF THE MEETING & APPROVAL OF THE AGENDA

Governor Brockbank, Board Chair constituted the meeting at 6:29 p.m. and asked whether any Governors wished to remove or add an item to the agenda. No items were removed or added.

### **RESOLUTION**

MOVED & SECONDED: J. McLaren & V. Sayah

**THAT** the Board of Governors approves the Annual General Meeting agenda of June 8, 2020. **CARRIED.** 

#### 2. Declarations of Conflict of Interest

Governor Brockbank asked members to declare any conflicts of interest with items on the agenda. There were no conflicts of interest declared.

# 3. Minutes of the Annual General Meeting of the Board of Governors meeting of June 10, 2019

Approval of the Board of Governors Meeting minutes of June 10, 2019.

#### **RESOLUTION**

# MOVED & SECONDED: K. Stanton & W. Johnson

**THAT** the Board of Governors approves the meeting minutes of June 10, 2019.

CARRIED.

# 4. 2019-20 Draft Audited Financial Statements

Members were referred to the recommendations for the 2019-20 Draft Audited Financial Statements for approvals.

#### RESOLUTION

### MOVED & SECONDED: A. Lawrence & J. Darwin

 a. THAT the Board of Governors approves the 2019-20 Draft Audited Financial Statements of Algonquin College (Appendix A: 2019-20 Draft Audited Financial Statements – Algonquin College),

AND

b. **THAT** the Board of Governors approves the transfer of \$15,832,871 from unrestricted net assets to internally restricted net assets,

AND

c. **THAT** the Board of Governors accepts for information, the 2019-20 Audited Financial Statements for 2364193 Ontario Inc. (Appendix B: 2019-20 Audited Financial Statements – 2364193 Ontario Inc.).

CARRIED.

# 5. 2020-21 Board of Governors Officers and Committee Membership Appointments

Governor G. Beck, Chair, Governance Committee referred members to the 2020-21 Board of Governors Officers and Committee Membership Appointments.

# **OFFICERS OF THE BOARD 2020-21**

| EXECUTIVE COMMITTEE                         |                  |  |  |
|---------------------------------------------|------------------|--|--|
| Board Chair                                 | Jay McLaren      |  |  |
| Board Vice Chair                            | Gail Beck        |  |  |
| President                                   | Claude Brulé     |  |  |
| Chair, Governance Committee                 | Audrey Lawrence  |  |  |
| Chair, Academic & Student Affairs Committee | Cyril McKelvie   |  |  |
| Chair, Audit & Risk Management Committee    | Steve Barkhouse  |  |  |
| GOVERNANCE COMMITTEE                        |                  |  |  |
| Committee Chair                             | Audrey Lawrence  |  |  |
| Committee Vice Chair                        | Jamie McCracken  |  |  |
| Board Chair                                 | Jay McLaren      |  |  |
| President                                   | Claude Brulé     |  |  |
| External Governor                           | Stephen Tudor    |  |  |
| Internal Governor                           | Andre O'Bonsawin |  |  |
| Internal Governor                           | Valerie Sayah    |  |  |

| ACADEMIC & STUDENT AFFAIRS COMMITTEE             |                    |  |  |
|--------------------------------------------------|--------------------|--|--|
| Committee Chair                                  | Cyril McKelvie     |  |  |
| Committee Vice Chair                             | Wayne Johnson      |  |  |
| Board Chair                                      | Jay McLaren        |  |  |
| President                                        | Claude Brulé       |  |  |
| External Governor                                | Audrey Lawrence    |  |  |
| External Governor                                | Gail Beck          |  |  |
| Internal Governor                                | Enrico DeFrancesco |  |  |
| Student Governor                                 | Shivang Dhawan     |  |  |
| Internal Resource, VP Academic                   | Christopher Janzen |  |  |
| Internal Resource, VP Student Services           | Laura Stanbra      |  |  |
| AUDIT & RISK MANAGEMENT COMMITTEE                |                    |  |  |
| Committee Chair                                  | Steve Barkhouse    |  |  |
| Committee Vice Chair                             | Jeff Darwin        |  |  |
| Board Chair                                      | Jay McLaren        |  |  |
| President                                        | Claude Brulé       |  |  |
| External Governor                                | Cyril McKelvie     |  |  |
| External Governor                                | Gail Beck          |  |  |
| External Governor                                | Ikram Zouari       |  |  |
| Internal Resource, VP Finance and Administration | Duane McNair       |  |  |

#### **RESOLUTION**

### MOVED & SECONDED: G. Beck & J. McCracken

**THAT** the Board of Governors approves of the appointment of Officers of the Board and membership on Board Committees with terms beginning September 1, 2020 to August 31, 2021. **CARRIED.** 

# 6. Appointment of the Auditors for 2020-21

Governor Sample, Chair, Audit and Risk Management Committee, referred members to the Appointment of the Auditors for 2020-21. The report requested for approval for the appointment of the auditors for 2020-21.

#### **RESOLUTION**

### MOVED & SECONDED: K. Sample & J. Robblee

**THAT** the Board of Governors approves the appointment of BDO Canada LLP as the external auditors of Algonquin College and its controlled entities for the 2020-21 fiscal year. **CARRIED.** 

### 7. Banking Officers Resolution

D. McNair referred members to the Banking Officers Resolution. Each year, the College presents to the Board of Governors an updated list of the banking officers of the College. Once approved, the resolution is supplied to the College's financial institutions as validation of those individuals with signing authority for banking purposes at Algonquin College.

#### RESOLUTION

MOVED & SECONDED: S. Tudor & J. McCracken

|    | CARRIED.                                                                                        |                                                           |
|----|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| 8. | ANNUAL GENERAL MEETING ADJOURNMENT There being no further business, the Annua Beck at 6:37 p.m. | NT<br>al General Meeting was moved to adjourn by Governor |
|    | Jay McLaren, Chair                                                                              | Victoria Tiqui-Sanford, Recorder                          |

**THAT** the Board of Governors approves the Banking Officers Resolution effective September 1,

2020.



Annual General Meeting Agenda Item No: 4.0

| Report title:     | 2020-21 Draft Audited Financial Statements                                                    |
|-------------------|-----------------------------------------------------------------------------------------------|
| Report to:        | Board of Governors                                                                            |
| Date:             | June 7, 2021                                                                                  |
| Author/Presenter: | Duane McNair, Vice President, Finance and Administration Grant Perry, Chief Financial Officer |

#### 1. RECOMMENDATION:

 a. THAT the Board of Governors approves the 2020-21 Draft Audited Financial Statements of Algonquin College (Appendix A: 2020-21 Draft Audited Financial Statements – Algonquin College),

#### AND

- b. **THAT** the Board of Governors approves the transfer of \$1,986,426 from internally restricted net assets to unrestricted net assets,

  AND
- c. **THAT** the Board of Governors accepts for information, the 2020-21 Audited Financial Statements for 2364193 Ontario Inc. (Appendix B: 2020-21 Audited Financial Statements 2364193 Ontario Inc.).

# 2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this report is:

- a. To request approval of the 2020-21 Draft Audited Financial Statements of Algonquin College from the Board of Governors,
- b. To present the recommendation for the transfer of \$1,986,426 from internally restricted net assets to unrestricted net assets for approval, and
- c. To present, for information, the 2020-21 Audited Financial Statements of 2364193 Ontario Inc.

#### 3. BACKGROUND:

Colleges are consolidated into the Province of Ontario's financial statements. Colleges are required to submit their approved financial statement details to the Ministry of Colleges and Universities no later than June 14, 2021. Draft financial statements are due to the Ministry of Colleges and Universities on May 17, 2021.



Annual General Meeting Agenda Item No: 4.0

The Draft Audited Financial Statements of Algonquin College are prepared in the format required by the Ministry of Colleges and Universities that complies with financial reporting standards set by the Public Sector Accounting Board.

The College's audit firm, BDO, LLP, has substantially completed the audit of Algonquin College's financial statements for the fiscal year ending March 31, 2021. These financial statements are presented in draft form to the Audit and Risk Management Committee each year in May, with a subsequent year-end report to the Board of Governors in June accompanied with the final financial statements. The financial statements will remain "draft" until formally approved by the Board of Governors on June 7, 2021.

The Draft Audited Financial Statements of 2364193 Ontario Inc. will be presented for approval by its Board of Directors on May 27, 2021. The Draft Audited Financial Statements for 2364193 Ontario Inc. are being presented to the Board of Governors for information.

### 4. DISCUSSION:

Current assets have increased by \$23 million primarily due to an increase in short-term investment holdings of \$9 million, transferred in from long-term investments, and an increase in accounts receivable of \$16.6 million. A lower cash balance results from a significant reduction in the number of students in residence in Winter 2021 and timing of the final March payroll process.

Long-term assets have decreased by \$7 million primarily due to a transfer of investments to short-term assets, and a decrease in Capital Assets balance reflecting depreciation expenses for the year, with minimal capital additions. These reductions were offset by an increase in endowment investments of \$7 million.

Total current liabilities have increased by \$17 million. Accounts payable and accrued liabilities have increased by \$8 million, reflecting several pending transfers of funds to partner institutions under the Ministry of Colleges and Universities Skills Advance Ontario (MCU:SAO) Project, the COVID-19 Rapid Response Initiative (Government of Canada's Youth Employment and Skills Strategy), and higher accruals related to the Athletics Recreation Centre project.

Deferred revenue has grown because of increases in student deposits, winter tuition and fee deferrals, as well as deferred revenue from the Employment and Skills Development Canada (ESDC) Strategy: Indigenous Youth Build Expansion Project (ESDC:Youthbuild).

Long-term liabilities have decreased by \$12 million over the prior year. Most notably, long-term debt has decreased by \$2.1 million reflecting six months of principal repayments. The remaining six months of repayments were deferred in response to the pandemic to preserve capital. Long-term liabilities are further impacted by a \$7.2 million decrease in deferred capital



Annual General Meeting Agenda Item No: 4.0

contributions from the recognition of revenue as scheduled, and a decrease in the number of new grants received over the past year.

The net assets of the College have increased by \$10 million over the previous fiscal year, reflecting the flow-through of the current year \$2.9 million surplus to reserves, a \$2 million reduction to the vacation liability of the College, \$3 million increase in capital assets, and a \$7.2 million increase in endowment investments during the year.

There were several factors contributing to the surplus achieved, including one-time funding of \$8.3 million received from the Ministry of Colleges and Universities through a COVID Support Fund, a two per cent increase in enrolment over the Q1 Financial Projection, and cost savings achieved through reduced campus activities, and college-wide austerity measures implemented at the outset of the pandemic. Additionally, spending through some of the Strategic Investment Priorities Projects was less than budgeted, and there were savings realized in the current year because of minor delays in the delivery of construction projects.

These cumulative changes to the Statement of Financial Position have resulted in a quick ratio of 1.57 compared to 1.66 for the prior year. This ratio is used to measure an entity's ability to service its short-term liabilities (debt and payables) with its short-term assets (cash, inventory, receivables). Our quick ratio benchmark is 1.00 or above; therefore, our quick ratio remains strong and has remained stable to the prior year.

### 5. LINK TO STRATEGIC PLAN:

| STRATEGIC PLAN 2017-2022                 |             |                                       |             |
|------------------------------------------|-------------|---------------------------------------|-------------|
| LEARNER DRIVEN                           | $\boxtimes$ | CONNECTED                             | $\boxtimes$ |
| Goal One                                 |             | Goal Four                             |             |
| Establish Algonquin as the leader in     |             | Become an integral partner to our     |             |
| personalized learning across all Ontario |             | alumni and employers.                 |             |
| colleges.                                |             |                                       |             |
| QUALITY AND INNOVATION                   | $\boxtimes$ | SUSTAINABLE                           | $\boxtimes$ |
| Goal Two                                 |             | Goal Five                             |             |
| Lead the college system in co-op and     |             | Enhance Algonquin's global impact and |             |
| experiential learning.                   |             | community social responsibility.      |             |
| Goal Three                               | $\boxtimes$ | PEOPLE                                | $\boxtimes$ |
| Attain national standing in quality,     |             | Goal Six                              |             |
| impact and innovation within each        |             | Be recognized by our employees and    |             |
| school and service.                      |             | the community as an exceptional place |             |
|                                          |             | to work.                              |             |



Annual General Meeting Agenda Item No: 4.0

#### 6. STUDENT IMPACT:

Expenditures realized for this past year ensured that students were supported through adapted services and learning delivery models during the pandemic. Additional investments in information technology infrastructure, renovations, and adaptations to learning spaces, maintenance of existing learning spaces, and investment in new program development, and academic equipment upgrades ensures that the College continues to plan for the future. Increases in student aid were also provided in response to the ongoing pandemic and the challenges that the pandemic posed to learners.

The surplus of \$2.9 million earned in the fiscal year, in part from one-time Ministry funding, will support the College as it responds to the numerous demands arising from the ongoing COVID-19 pandemic, and preserve capital to deliver strategic capital projects now, and in the future.

#### 7. FINANCIAL IMPACT:

The College is assessed as being in good financial health with an increase of over \$10 million in net assets that will provide opportunities to invest in future strategic projects, fund student financial aid, and support the College as it emerges from the pandemic.

#### 8. HUMAN RESOURCES IMPACT:

These audited financial statements do not have a direct impact on human resources. Costs for employee salaries, benefits, and pension plan contributions are reflected in these financial statements.

# 9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

In accordance with the Ministry of Colleges and Universities, this year the College is required to submit Final Audited Financial Statements, approved by the Board of Governors to the Ministry by June 14, 2021.

#### **10. COMMUNICATIONS:**

The audited statements will be posted to the College's website once formally approved by the Board of Governors on June 7, 2021.

#### 11. CONCLUSION:

The College has concluded the 2020-21 fiscal year with overall positive financial results as reflected in the Draft Audited Financial Statements. The College maintains good financial



Annual General Meeting Agenda Item No: 4.0

health and is well positioned to respond to the impacts of the COVID-19 pandemic while making important investments of capital in strategic and student-focused initiatives.

| Respectfully submitted:                                | Approved for submission:       |  |  |  |
|--------------------------------------------------------|--------------------------------|--|--|--|
| Ouli'                                                  | Claud Br.                      |  |  |  |
| Duane McNair Vice President Finance and Administration | Claude Brulé President and CEO |  |  |  |

# **Appendices:**

Appendix A: 2020-21 Draft Audited Financial Statements – Algonquin College Appendix B: 2020-21 Draft Audited Financial Statements – 2364193 Ontario Inc



Annual General Meeting Agenda Item No: 5.0

| Report title:     | 2021-22 Board of Governors Officers and Committee Membership |  |
|-------------------|--------------------------------------------------------------|--|
|                   | Appointments                                                 |  |
| Report to:        | Board of Governors                                           |  |
| Date:             | June 7, 2021                                                 |  |
| Author/Presenter: | Audrey Lawrence, Chair, Governance Committee                 |  |

### 1. RECOMMENDATION:

**THAT** the Board of Governors approves the appointments of Officers of the Board and membership on Board Committees with terms beginning September 1, 2021 to August 31, 2022.

The Governance Committee is pleased to present the 2021-22 Board Committee Chair, Committee Vice Chair appointments and Committee Memberships:

| EXECUTIVE COMMITTEE                         |                                            |
|---------------------------------------------|--------------------------------------------|
| Board Chair                                 | Jay McLaren                                |
| Board Vice Chair                            | Gail Beck                                  |
| President                                   | Claude Brulé                               |
| Chair, Governance Committee                 | Jamie McCracken                            |
| Chair, Academic & Student Affairs Committee | Cyril McKelvie                             |
| Chair, Audit & Risk Management Committee    | Ikram Zouari                               |
| GOVERNANCE COMMITTEE                        |                                            |
| Committee Chair                             | Jamie McCracken                            |
| Committee Vice Chair                        | Stephen Tudor (pending LGIC reappointment) |
| Board Chair                                 | Jay McLaren                                |
| President                                   | Claude Brulé                               |
| Internal Governor                           | Andre O'Bonsawin                           |
| External Governor                           | Audrey Lawrence                            |
| External Governor                           | Steve Barkhouse                            |
| Internal Governor                           | Valerie Sayah                              |
| ACADEMIC & STUDENT AFFAIRS COMMITTEE        |                                            |
| Committee Chair                             | Cyril McKelvie                             |
| Committee Vice Chair                        | Rodney Wilson                              |
| Board Chair                                 | Jay McLaren                                |
| President                                   | Claude Brulé                               |
| Internal Governor                           | Andre O'Bonsawin                           |
| External Governor                           | Audrey Lawrence                            |



# Annual General Meeting Agenda Item No: 5.0

| Student Governor                                 | Cyan Shields                               |
|--------------------------------------------------|--------------------------------------------|
| Internal Governor                                | Rebecca Wakelin                            |
| External Governor                                | Sheilagh Dunn                              |
| Internal Resource, SVP Academic                  | Christopher Janzen                         |
| Internal Resource, VP Student Services           | Laura Stanbra                              |
| Internal Resource, VP Truth, Reconciliation, &   | Ron McLester                               |
| Indigenization AUDIT & RISK MANAGEMENT COMMITTEE |                                            |
|                                                  |                                            |
| Committee Chair                                  | Ikram Zouari                               |
| Committee Vice Chair                             | Jeff Darwin                                |
| Board Chair                                      | Jay McLaren                                |
| President                                        | Claude Brulé                               |
| External Governor                                | Cyril McKelvie                             |
| External Governor                                | Jamie McCracken                            |
| External Governor                                | Rodney Wilson                              |
| External Governor                                | Stephen Tudor (pending LGIC reappointment) |
| Internal Resource, VP Finance &                  | Duane McNair                               |
| Administration                                   |                                            |
| Internal Resource, CFO, Finance &                | Grant Perry                                |
| Administration                                   |                                            |

Appendix A: 2021-22 BOG Officer Position - Committee Memberships

# ALGONQUIN COLLEGE BOARD OF GOVERNORS 2021-22 Board Committee Memberships

|                                                | 2021-22 ARM      |                    | 2021-22 ASAC                     |              |                    | 2021-22 Governance |            |                  |                 |
|------------------------------------------------|------------------|--------------------|----------------------------------|--------------|--------------------|--------------------|------------|------------------|-----------------|
|                                                | Members          | Jeff Darwin        | Ikram Zouari                     | Members      | Rodney Wilson      | Cyril McKelvie     | Member     | Stephen Tudor    | Jamie McCracken |
|                                                |                  | Vice Chair         | Chair                            |              | Vice Chair         | Chair              |            | Vice Chair       | Chair           |
| 1 Andre O'Bonsawin - Administrative Staff Rep  |                  |                    |                                  | Member       |                    |                    | Member     |                  |                 |
| 2 Audrey Lawrence                              |                  |                    |                                  | Member       |                    |                    | Member     |                  |                 |
| 3 Claude Brulé - <i>President</i>              | Member           |                    |                                  | Member       |                    |                    | Member     |                  |                 |
| 4 Cyan Shields - Student Rep.                  |                  |                    |                                  | Member       |                    |                    |            |                  |                 |
| 5 Cyril McKelvie                               | Member           |                    |                                  |              |                    | Chair              |            |                  |                 |
| 6 Gail Beck (Board Vice Chair)                 |                  |                    |                                  |              |                    |                    |            |                  |                 |
| 7 Ikram Zouari                                 |                  |                    | Chair                            |              |                    |                    |            |                  |                 |
| 8 Jamie McCracken                              | Member           |                    |                                  |              |                    |                    |            |                  | Chair           |
| 9 Jay McLaren (Board Chair)                    | Member           |                    |                                  | Member       |                    |                    | Member     |                  |                 |
| 10 Jeff Darwin                                 |                  | Vice Chair         |                                  |              |                    |                    |            |                  |                 |
| 15 Rebecca Wakelin - <i>Academic Staff Rep</i> |                  |                    |                                  | Member       |                    |                    |            |                  |                 |
| 11 Rodney Wilson                               | Member           |                    |                                  |              | Vice Chair         |                    |            |                  |                 |
| 12 Sheilagh Dunn                               |                  |                    |                                  | Member       |                    |                    |            |                  |                 |
| 13 Stephen Tudor                               | Member           |                    |                                  |              |                    |                    |            | Vice Chair       |                 |
| 14 Steve Barkhouse                             |                  |                    |                                  |              |                    |                    | Member     |                  |                 |
| 16 Valerie Sayah - <i>Support Staff</i>        |                  |                    |                                  |              |                    |                    | Member     |                  |                 |
| 17 Perth Representative TBD                    |                  |                    |                                  |              |                    |                    |            |                  |                 |
|                                                | BOG Chair        | – Jay McLaren      |                                  | BOG Chair    | – Jay McLaren      |                    | BOG Chai   | r – Jay McLaren  |                 |
|                                                | President –      | - Claude Brulé     |                                  | President -  | - Claude Brulé     |                    | President  | : – Claude Brulé |                 |
|                                                | + at least 4     | external Govern    | ors                              | + at least 5 | Governors          |                    | + at least | 5 Governors      |                 |
|                                                | 1. Cyril McI     | Kelvie             |                                  | 1. Andre O   | 'Bonsawin          |                    | 1. Andre   | O'Bonsawin       |                 |
|                                                | 2. Ikram Zo      | uari (Cmt. Chair)  |                                  | 2. Audrey l  |                    |                    | 2. Audrey  | Lawrence         |                 |
|                                                | 3. Jamie M       | cCracken           |                                  | 3. Cyan Sh   | ields (Student)    |                    | 3. Jamie I | McCracken (Cmt   | . Chair)        |
|                                                | 4. Jeff Darv     | vin (Cmt. V. Chair | ·)                               | 4. Cyril Mo  | Kelvie (Cmt. Chair | ·)                 | 4. Stephe  | n Tudor (Cmt. V  | . Chair)        |
|                                                | 5. Rodney \      | Wilson             |                                  | 5. Rebecca   | Wakelin            |                    | 5. Steve E | Barkhouse        |                 |
|                                                | 6. Stephen Tudor |                    | 6. Rodney Wilson (Cmt. V. Chair) |              | 6. Valerie Sayah   |                    |            |                  |                 |
|                                                |                  |                    | 7. Sheilagh Dunn                 |              |                    |                    |            |                  |                 |
|                                                | Total = 8        |                    |                                  | Total = 9    |                    |                    | Total = 8  |                  |                 |
| Internal Resources > > >                       | > Duane McN      | Nair, Grant Perry  |                                  | Chris Janz   | en, Laura Stanbra, | Ron McLester       |            |                  |                 |



Annual General Meeting Agenda Item No: 6.0

| Report title:     | Appointment of the Auditors for 2021-22                     |
|-------------------|-------------------------------------------------------------|
| Report to:        | Board of Governors                                          |
| Date:             | June 7, 2021                                                |
| Author/Presenter: | Steve Barkhouse, Chair, Audit and Risk Management Committee |

#### 1. RECOMMENDATION:

**THAT** the Board of Governors approves the appointment of BDO Canada LLP as the external auditors of Algonquin College and its controlled entities for the 2021-22 fiscal year.

# 2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this report is to seek approval for the appointment of the auditors for the 2021-22 fiscal year.

#### 3. BACKGROUND:

At the October 24, 2017 meeting of the Audit and Risk Management Committee, it was agreed by the Committee that Algonquin College would utilize the agreements negotiated between the Ontario Education Collaborative Marketplace (OECM) and the four chosen suppliers (BDO Canada LLP, Deloitte LLP, Ernst & Young LLP and KPMG LLP) as a basis for the selection of the College's external auditors. Through the use of this selection process, it was agreed that an audit service contract would be awarded to the audit firm providing the combined lowest three-year cost to the College. The lowest combined three-year bid for all required services was submitted by BDO Canada LLP and they were awarded the contract.

#### 4. DISCUSSION:

Audit services for the 2021-22 fiscal year will be the fourth year of audit services provided by BDO. The original OECM agreement was for a period of three years with an option to extend for an additional two years. Ontario Education Collaborative Marketplace extended the agreement with BDO to include the 2021-22 and 2022-23 fiscal years.



Annual General Meeting Agenda Item No: 6.0

#### 5. LINK TO STRATEGIC PLAN:

| STRATEGIC PLAN 2017-2022                 |                                       |             |
|------------------------------------------|---------------------------------------|-------------|
| LEARNER DRIVEN                           | CONNECTED                             |             |
| Goal One                                 | Goal Four                             |             |
| Establish Algonquin as the leader in     | Become an integral partner to our     |             |
| personalized learning across all Ontario | alumni and employers.                 |             |
| colleges.                                |                                       |             |
| QUALITY AND INNOVATION                   | SUSTAINABLE                           | $\boxtimes$ |
| Goal Two                                 | Goal Five                             |             |
| Lead the college system in co-op and     | Enhance Algonquin's global impact and |             |
| experiential learning.                   | community social responsibility.      |             |
| Goal Three                               | PEOPLE                                |             |
| Attain national standing in quality,     | Goal Six                              |             |
| impact and innovation within each        | Be recognized by our employees and    |             |
| school and service.                      | the community as an exceptional place |             |
|                                          | to work.                              |             |

#### 6. STUDENT IMPACT:

Students (and the organizations that represent students) are key stakeholders of the College and rely on the auditor's opinions when reviewing the College's financial position and operating results.

# 7. FINANCIAL IMPACT:

The costs associated with all the College's financial audits are included in its annual budget which is approved by the Board of Governors. The estimated fee for the audits of 2021-22 financial statements and enrolment reports is \$68,900 (2020-21: \$66,900).

# 8. HUMAN RESOURCES IMPACT:

The College's audit firm primarily relies on the work undertaken by the Finance and Administrative Services Department that is staffed with several designated professional accountants. In addition, the College's President, Vice President, Finance and Administration, other executive and leadership team members support the audit to varying degrees.

# 9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

The Board of Governors is required to approve the annual appointment of the auditors for the College and its controlled entities at the Annual General Meeting.



Annual General Meeting Agenda Item No: 6.0

# 10. COMMUNICATIONS:

The appointment of the auditors is conducted during the public session of the Board of Governors Annual General Meeting. There are no further communications undertaken.

# 11. CONCLUSION:

The College and BDO Canada LLP have established an effective working relationship since the 2018-19 audit, and College management endorses the appointment of BDO Canada LLP as the College's external auditors for the fiscal year 2021-22.

| Respectfully submitted:                                 | Approved for submission:       |
|---------------------------------------------------------|--------------------------------|
| Ouli'                                                   | Claud Br                       |
| Duane McNair Vice President, Finance and Administration | Claude Brulé President and CEO |



Annual General Meeting Agenda Item No: 7.0

| Report title:     | Banking Officers Resolution                              |
|-------------------|----------------------------------------------------------|
| Report to:        | Board of Governors                                       |
| Date:             | June 7, 2021                                             |
| Author/Presenter: | Duane McNair, Vice President, Finance and Administration |

### 1. RECOMMENDATION:

**THAT** the Board of Governors approves the Banking Officers Resolution effective September 1, 2021.

### 2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this resolution is to formally update, approve and document the slate of banking officers of Algonquin College for the 2021-22 academic year.

### 3. BACKGROUND:

Each year, the College presents to the Board of Governors an updated list of the banking officers of the College. Once approved, the resolution is supplied to the College's financial institutions as validation of those individuals with signing authority for banking purposes at Algonquin College.

# 4. DISCUSSION:

The resolution identifies the positions that will be granted signing authority for banking purposes on behalf of the College. Due to operational reorganizations and position changes, the list of banking officers is reviewed and updated annually.

The resolution is attached as Appendix A: Banking Officers Resolution.

#### 5. LINK TO STRATEGIC PLAN:

| STRATEGIC PLAN 2017-2022 |           |  |
|--------------------------|-----------|--|
| LEARNER DRIVEN           | CONNECTED |  |
| Goal One                 | Goal Four |  |



# Annual General Meeting Agenda Item No: 7.0

| Establish Algonquin as the leader in personalized learning across all Ontario colleges. | Become an integral partner to our alumni and employers. |             |
|-----------------------------------------------------------------------------------------|---------------------------------------------------------|-------------|
| QUALITY AND INNOVATION                                                                  | SUSTAINABLE                                             | $\boxtimes$ |
| Goal Two                                                                                | Goal Five                                               |             |
| Lead the college system in co-op and                                                    | Enhance Algonquin's global impact and                   |             |
| experiential learning.                                                                  | community social responsibility.                        |             |
| Goal Three                                                                              | PEOPLE                                                  |             |
| Attain national standing in quality,                                                    | Goal Six                                                |             |
| impact and innovation within each                                                       | Be recognized by our employees and                      |             |
| school and service.                                                                     | the community as an exceptional place                   |             |
|                                                                                         | to work.                                                |             |

#### 6. STUDENT IMPACT:

Supporting the overall health of College financial resources through the mitigation of financial loss exposures helps to preserve financial assets, which in turn, contributes to the efficient delivery of programs and services for students.

#### 7. FINANCIAL IMPACT:

The banking officers' resolution forms part of the internal controls of the College. The resolution is provided to the College's financial institutions whenever a change in banking signing authority is requested. The resolution ensures that only authorized positions will be allowed signing authority for banking purposes.

### 8. HUMAN RESOURCES IMPACT:

The banking officers' resolution will have minimal impacts on the human resources of the College.

### 9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

Though the banking officers' resolution is not externally regulated, the annual review and approval by the Board of Governors is a key internal control of the College.

# 10. COMMUNICATIONS:

The approved banking officers' list is kept on file and supplied to the College's financial institutions as appropriate.



Annual General Meeting Agenda Item No: 7.0

# 11. CONCLUSION:

The banking officers list coupled with the College's internal controls helps to reduce risk and ensure that College assets are safeguarded.

| Approved for submission: |
|--------------------------|
| Claud Br                 |
| Claude Brulé             |
| President and CEO        |
|                          |
|                          |
|                          |
|                          |



# RESOLUTION MOVED AND SECONDED

That for banking purposes, the following are the officers of Algonquin College of Applied Arts and Technology, effective September 1, 2021:

# THE BOARD OF GOVERNORS OF ALGONQUIN COLLEGE OF APPLIED ARTS AND TECHNOLOGY

**CURRENT INCUMBENT** 

| POSITION   | CURRENT INCUMBENT |
|------------|-------------------|
| Chair      | Jay McLaren       |
| Vice Chair | Dr. Gail Beck     |
| Secretary  | Claude Brulé      |
| Treasurer  | Duane McNair      |

# **SENIOR OFFICIALS OF THE COLLEGE**

**POSITION** 

| Claude Brulé           |
|------------------------|
| Dr. Christopher Janzen |
| Duane McNair           |
| Diane McCutcheon       |
| Laura Stanbra          |
| Ron Deganadus McLester |
|                        |
| Mark Savenkoff         |
| Grant Perry            |
| Emily Woods            |
| James Pede             |
|                        |

### **CERTIFICATE**

I hereby certify that the foregoing is a true copy of a resolution duly passed at a meeting of the <u>Board of Governors of Algonquin College</u> held at <u>Ottawa, Ontario</u>, the <u>7<sup>th</sup> day of June, 2021</u>.

| DATED at Ottawa this 7 <sup>th</sup> day of June, | 2021          |
|---------------------------------------------------|---------------|
| Witness by my hand and (Corporate)                | Seal          |
|                                                   | <br>SECRETARY |