

## 2023 ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS

2023 ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS OF ALGONQUIN COLLEGE TO BE HELD  
ON MONDAY, JUNE 5, 2023 FROM 6:30 P.M. – 6:40 P.M. AT THE OTTAWA CAMPUS IN ROOM T102 ABC  
OR BY ZOOM WEBINAR

2023 ANNUAL GENERAL MEETING AGENDA		Presenter	Time
1.	<b>Constitution of the Meeting and Approval of the Agenda</b>	Gail Beck	1 m.
2.	<b>Declarations of Conflict of Interest</b>	Gail Beck	1 m.
3.	Minutes of the Annual General Meeting of the Board of Governors meeting of June 6, 2022	Gail Beck	1 m.
4.	2022-23 Draft Audited Financial Statements <b>For Approval:</b> Appendix A: 2022-23 Draft Audited Financial Statements – Algonquin College ( <i>link to Financial Statements</i> ) Appendix B: 2022-23 Draft Audited Financial Statements – 2364193 Ontario Inc. ( <i>link to Financial Statements</i> )	Duane McNair	1 m.
5.	2023-24 Board of Governors Officers and Committee Membership Appointments <b>For Approval:</b> Appendix A: 2023-24 Board of Governors Officer Position - Committee Memberships	Steve Barkhouse	1 m.
6.	Appointment of the Auditors for 2023-24 ( <b>For Approval</b> )	Gail Beck	1 m.
7.	Banking Officers Resolution <b>For Approval:</b> Appendix A: Banking Officers Resolution	Duane McNair	1 m.
8.	<b>ANNUAL GENERAL MEETING ADJOURNMENT</b>		

**DRAFT**

**ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS MEETING MINUTES**

MINUTES OF THE ANNUAL GENERAL MEETING OF THE BOARD OF GOVERNORS OF ALGONQUIN COLLEGE, HELD ON MONDAY, JUNE 6, 2022 AT 6:10 PM, BY ZOOM VIDEO/TELECONFERENCE CALL.

<p><b><u>Present:</u></b>                  Jay McLaren, Board Chair                  Claude Brulé, President &amp; CEO                  Gail Beck, Board Vice Chair                  Audrey Claire Lawrence                  Cyan Shields                  Cyril McKelvie                  Jamie McCracken                  Jeff Darwin                  Laura Jarrell                  Rodney Wilson                  Sheilagh Dunn                  Stephen Tudor                  Steve Barkhouse                  Valerie Sayah</p> <p><b><u>Regrets:</u></b>                  Gabrielle Berard                  Ikram Zouari</p>	<p><b><u>Algonquin College Executive Team:</u></b>                  Chris Janzen, Senior Vice President, Academic                  Diane McCutcheon, Vice President, Human Resources                  Duane McNair, Vice President, Finance &amp; Administration                  Laura Stanbra, Vice President, Student Services                  Mark Savenkoff, Vice President, Advancement                  Tracy McDougall, Director, Communications &amp; President’s Office</p> <p><b><u>Regrets:</u></b>                  Ron Deganadus McLester, Vice President, Truth, Reconciliation and Indigenization</p> <p><b><u>Recorder:</u></b>                  Victoria Tiqui-Sanford, Board Assistant</p>
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**1. CONSTITUTION OF THE MEETING & APPROVAL OF THE AGENDA**

Governor McLaren, Board Chair constituted the meeting at 6:10 p.m. and asked whether any Governors wished to remove or add an item to the agenda. No item was removed or added.

**RESOLUTION**

**MOVED & SECONDED: J. McCracken & A. Lawrence**

**THAT** the Board of Governors approves the Annual General Meeting agenda of June 6, 2022.

**CARRIED.**

**2. Declarations of Conflict of Interest**

Governor McLaren asked members to declare any conflicts of interest with items on the agenda. There was no conflict of interest declared.

**3. Minutes of the Annual General Meeting of the Board of Governors meeting of June 7, 2021**

Approval of the Board of Governors Meeting minutes of June 7, 2021.

**RESOLUTION**

**MOVED & SECONDED: S. Barkhouse & G. Beck**

**THAT** the Board of Governors approves the meeting minutes of June 7, 2021.

**CARRIED.**

**4. 2020-21 Draft Audited Financial Statements**

Members were referred to the recommendations for the 2021-22 Draft Audited Financial Statements for approvals.

**RESOLUTION**

**MOVED & SECONDED: J. McCracken & S. Dunn**

a. **THAT** the Board of Governors approves the 2021-22 Draft Audited Financial Statements of Algonquin College (Appendix A: 2021-22 Draft Audited Financial Statements – Algonquin College),

**AND**

b. **THAT** the Board of Governors approves the transfer of \$10,097,662 from internally restricted net assets to unrestricted net assets,

**AND**

c. **THAT** the Board of Governors accepts for information, the 2021-22 Audited Financial Statements for 2364193 Ontario Inc. (Appendix B: 2021-22 Audited Financial Statements – 2364193 Ontario Inc.).

**Carried.**

**5. 2022-23 Board of Governors Officers and Committee Membership Appointments**

Governor McCracken, Chair, Governance Committee referred members to the 2022-23 Board of Governors Officers and Committee Membership Appointments.

The Governance Committee is pleased to present the 2022-23 Officers of the Board, Board Committee Chairs, Committee Vice Chair and Committee Memberships appointments:

<b>EXECUTIVE COMMITTEE</b>	
Board Chair	<b>Gail Beck</b>
Board Vice Chair	<b>Jamie McCracken</b>
President & CEO	Claude Brulé
Chair, Governance Committee	Steve Barkhouse
Chair, Academic & Student Affairs Committee	Rodney Wilson
Chair, Audit & Risk Management Committee	Ikram Zouari
<b>GOVERNANCE COMMITTEE</b>	
<b>Committee Chair</b>	<b>Steve Barkhouse</b>
<b>Committee Vice Chair</b>	<b>Stephen Tudor</b>
Board Chair	Gail Beck
President & CEO	Claude Brulé
Student Governor	Cyan Shields
External Governor	*Sheilagh Dunn
External Governor	Tony Pollard
Internal Governor - Administrative Staff Representative	Laura Jarrell
Internal Governor - Support Staff Representative	Valerie Sayah

<b>ACADEMIC &amp; STUDENT AFFAIRS COMMITTEE</b>	
<b>Committee Chair</b>	<b>Rodney Wilson</b>
<b>Committee Vice Chair</b>	<b>Cyril McKelvie</b>
Board Chair	Gail Beck
President & CEO	Claude Brulé
External Governor	Audrey Lawrence
Student Governor	Cyan Shields
External Governor	Gabrielle Berard
Internal Governor - Academic Staff Representative	Rebecca Wakelin
External Governor	*Sheilagh Dunn
Internal Resource, SVP Academic	Christopher Janzen
Internal Resource, VP Student Services	Laura Stanbra
Internal Resource, VP Truth, Reconciliation, & Indigenization	Ron McLester
<b>AUDIT &amp; RISK MANAGEMENT COMMITTEE</b>	
<b>Committee Chair</b>	<b>Ikram Zouari</b>
<b>Committee Vice Chair</b>	<b>Stephen Tudor</b>
Board Chair	Gail Beck
President & CEO	Claude Brulé
External Governor	Cyril McKelvie
External Governor	Jamie McCracken
External Governor	Jeff Darwin
External Governor	Rodney Wilson
Internal Resource, VP Finance & Administration	Duane McNair
Internal Resource, CFO, Finance & Administration	Grant Perry

\*LGIC Reappointment pending

## **RESOLUTION**

### **MOVED & SECONDED: J. McCracken & S. Tudor**

**THAT** the Board of Governors approves of the appointments of Officers of the Board and memberships on Board Committees with terms beginning September 1, 2022 to August 31, 2023.

**CARRIED.**

### **6. Appointment of the Auditors for 2022-23**

Governor Tudor referred members to the Appointment of the Auditors for 2022-23. The report requested for approval for the appointment of the auditors for 2022-23

## **RESOLUTION**

### **MOVED & SECONDED: S. Tudor & G. Beck**

**THAT** the Board of Governors approves the appointment of BDO Canada LLP as the external auditors of Algonquin College and its controlled entities for the 2022-23 fiscal year.

**CARRIED.**

### **7. Banking Officers Resolution**

D. McNair referred members to the Banking Officers Resolution. Each year, the College presents to the Board of Governors an updated list of the banking officers of the College. Once approved, the resolution is supplied to the College's financial institutions as validation of those individuals with signing authority for banking purposes at Algonquin College.

**RESOLUTION**

**MOVED & SECONDED: G. Beck & A. Lawrence**

**THAT** the Board of Governors approves the Banking Officers Resolution effective September 1, 2022.

**CARRIED.**

**8. ANNUAL GENERAL MEETING ADJOURNMENT**

There being no further business, the Annual General Meeting was adjourned at 6:19 pm. and moved and seconded Governors McLaren and Beck.

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Gail Beck, Board Chair

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Victoria Tiqui-Sanford, Recorder

Report title:	2022-23 Draft Audited Financial Statements
Report to:	Board of Governors
Date:	June 5, 2023
Author/Presenter:	Duane McNair, Vice President, Finance and Administration Grant Perry, Chief Financial Officer

1. RECOMMENDATION:

- a. **THAT** the Board of Governors approves the 2022-23 Draft Audited Financial Statements of Algonquin College (Appendix A: 2022-23 Draft Audited Financial Statements – Algonquin College),

**AND**

- b. **THAT** the Board of Governors approves the transfer of \$1,815,822 from unrestricted net assets to internally restricted net assets,

**AND**

- c. **THAT** the Board of Governors approves the transfer of \$1,250,627 from internally restricted net assets to unrestricted net assets due to the retroactive restating of fiscal 2012-22 financial results related to asset retirement obligations,

**AND**

- d. **THAT** the Board of Governors accepts for information, the 2022-23 Audited Financial Statements for 2364193 Ontario Inc. (Appendix B: 2022-23 Audited Financial Statements – 2364193 Ontario Inc.).

2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this report is:

- a. To request approval of the 2022-23 Draft Audited Financial Statements of Algonquin College from the Board of Governors, and
- b. To present the recommendation for the transfer of \$1,815,822 from internally restricted net assets to unrestricted net assets for approval, and

- c. To present the recommendation for the transfer of \$1,250,627 from internally restricted net assets to unrestricted net assets due to the retroactive restating of fiscal year 2021-22 results related to asset retirement obligations, and
- d. To present, for information, the 2022-23 Audited Financial Statements of 2364193 Ontario Inc.

3. BACKGROUND:

Ontario's Public Colleges financial results are consolidated into the Province of Ontario's financial statements. Colleges are required to submit their approved financial statement details to the Ministry of Colleges and Universities no later than June 14, 2023. Draft financial statements were due to be submitted through the Ministry's College Finance Information System (CFIS) on or before May 15, 2023. This deadline was met.

The Draft Audited Financial Statements of Algonquin College are prepared in the format required by the Ministry of Colleges and Universities that complies with financial reporting standards set by the Public Sector Accounting Board.

The College's audit firm, BDO, LLP, has substantially completed the audit of Algonquin College's financial statements for the fiscal year ending March 31, 2023. These financial statements are presented in draft form to the Audit and Risk Management Committee each year in May, with a subsequent year-end report to the Board of Governors in June accompanied with the final financial statements. The financial statements will remain "draft" until formally approved by the Board of Governors on June 5, 2023.

The Draft Audited Financial Statements of 2364193 Ontario Inc. were presented and approved by its Board of Directors on May 18, 2023. The Draft Audited Financial Statements for 2364193 Ontario Inc. were presented to the Audit and Risk Management Committee for information. There was no activity in this corporation in the 2022-23 fiscal year.

4. DISCUSSION:

Current assets have increased by \$23 million primarily due to increases in short-term investment holdings and cash accounts. The College's cash and near-cash balance increased from \$99 million in 2022 to \$126 million at March 31, 2023. This improved cash and near-cash position resulted from an improvement in the financial performance of the College over the prior fiscal year (\$3.7 million deficit in 2022 to a \$11.3 million surplus in 2023), an increase in student deposits due to growth in international student enrolments over the prior fiscal year, and an increase in the current liabilities. Increases in international enrolment levels year over year have significant positive impacts on the cash holdings of the College. International students are required to pay 100% of their first-year tuition and fees prior to beginning their

program. This is further supported by a \$25 million increase in unearned student deposits, which represents deposits from students for future terms in their programs. This revenue can only be recognized once the studies have been delivered to our learners.

Long-term assets have remained unchanged year over year at \$366 million as an increase in Capital Assets of \$2 million was offset by an equal reduction in long-term investments and the endowment fund.

Total current liabilities have increased by \$20 million, primarily due to a \$25 million increase in student deposits and credit balances compared to 2021-22, and an increase of \$2 million in winter tuition and fee deferrals. This was partially offset by a \$7 million reduction in accrued salaries and employee deductions payable as the final payroll for the year was paid on March 31<sup>st</sup>, requiring no accrual for salaried employees and a reduced accrual for hourly employees (10 days in 2023 instead of 19 days in 2022).

Total long-term liabilities have decreased by \$9 million over the prior year as follows:

- Long-term debt has decreased by \$4.1 million reflecting normal debt repayments on loans throughout the year.
- The College's obligation for interest rate swaps declined by \$1 million because of rising Canadian interest rates which reduced the market value of this obligation.
- Deferred capital contributions have decreased by \$4 million, reflecting the recognition of deferred revenue as scheduled.

The net assets of the College have increased by \$10.8 million over the previous fiscal year, reflecting a \$10.8 million increase in capital assets, an increase of \$0.7 million to the vacation liability of the College, and \$0.6 million reduction in the value of the endowment fund. This was offset by a \$1.3 million increase in internally restricted assets.

Contributing to the overall earned surplus of \$11.3 million were several factors, including higher enrolment of international students (increase of 14% in year over year tuition revenue) and a \$4.7 million improvement in contribution margin from Campus Services. Coming out of the pandemic, the increased number of employees and students on campus led to improved results from residence and parking operations.

These cumulative changes to the Statement of Financial Position have resulted in a quick ratio of 1.27 compared to 1.29 for the prior year. This ratio is used to measure the College's ability to service its short-term liabilities with its short-term assets. The quick ratio benchmark is 1.00 or above; therefore, the College's quick ratio remains positive.



5. LINK TO STRATEGIC PLAN:

<b>STRATEGIC PLAN 2022-2025</b>	
<b>LEARNER DRIVEN</b>	
<b>Goal 1: Provide Flexible, Personalized, and Lifelong Learner Experiences</b>	<input type="checkbox"/>
<b>PEOPLE</b>	
<b>Goal 2: Empower Our People to Foster a High-Quality, Innovative, Learner-Driven Culture</b>	<input checked="" type="checkbox"/>
<b>Goal 3: Create an Equitable, Diverse, and Inclusive Work Environment</b>	<input type="checkbox"/>

6. STUDENT IMPACT:

Expenditures realized for this past year ensured that students were supported through adapted services and learning delivery models. Additional investments in information technology infrastructure, including the continued implementation of the new student information system, renovations and adaptations to learning spaces, maintenance of existing learning spaces, investments in new program development, and academic equipment upgrades supports an ongoing positive learner experience.

7. FINANCIAL IMPACT:

The College is assessed as being in good financial health with an increase of \$10.8 million in net assets. The return to a surplus position achieved in 2022-23 will continue to provide opportunities to invest in future strategic projects, fund student financial aid, and to maintain learning facilities.

8. HUMAN RESOURCES IMPACT:

These audited financial statements do not have a direct impact on human resources. Costs for employee salaries, benefits, and pension plan contributions are reflected in these financial statements.

9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

As required by the Ministry of Colleges and Universities, this year the College is required to submit Final Audited Financial Statements, approved by the Board of Governors to the Ministry by June 14, 2023.

10. COMMUNICATIONS:

The audited statements will be posted to the College’s website once formally approved by the Board of Governors on June 5, 2023.

11. CONCLUSION:

The College has concluded the 2022-23 fiscal year with an \$11.3 million surplus that was higher than anticipated for the fiscal year, as reflected in the 2022-23 Draft Audited Financial Statements. The College maintains good financial health and is well positioned to respond to the impacts of the COVID-19 pandemic while making important investments of capital in strategic and student-focused initiatives.

Respectfully submitted:



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Duane McNair  
Vice President, Finance and Administration

Approved for submission:



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Claude Brulé  
President and CEO

**Appendices:**

Appendix A: 2022-23 Draft Audited Financial Statements – Algonquin College
Appendix B: 2022-23 Draft Audited Financial Statements – 2364193 Ontario Inc

4.0 Appendix A

Consolidated financial statements of

**The Algonquin College of Applied  
Arts and Technology**

March 31, 2023

# The Algonquin College of Applied Arts and Technology

March 31, 2023

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## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of the Algonquin College of Applied Arts and Technology (the "College") are the responsibility of management and have been approved by the Board of Governors.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAS for Government NPOs"). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The College maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the College's assets are appropriately accounted for and adequately safeguarded.

The College's insurance liabilities have been reviewed by management in consultation with its broker. There are no material liabilities in either fact or contingency as at the date of this report.

The Board of Governors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility principally through its Audit and Risk Management Committee.

The Audit and Risk Management Committee is appointed by the Board of Governors and meets regularly with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the consolidated financial statements and the external auditor's report. The Committee reports its findings to the Board for consideration when approving the consolidated financial statements. The Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited by BDO Canada LLP, the external auditors, in accordance with Canadian generally accepted auditing standards, on behalf of the Board. BDO Canada LLP has full and free access to the Audit and Risk Management Committee.

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Claude Brulé  
President and CEO

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Grant Perry  
Chief Financial Officer

June 5, 2023

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## Independent Auditor's Report

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To the Board of Governors of The Algonquin College of Applied Arts and Technology

### Opinion

We have audited the financial statements of The Algonquin College of Applied Arts and Technology ("the College"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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## Independent Auditor's Report (continued)

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP  
Chartered Professional Accountants, Licensed Public Accountants

Oakville, Ontario  
REPORT DATE

# The Algonquin College of Applied Arts and Technology

Consolidated statement of financial position  
as at March 31, 2023

	Restated - Note 18	
	2023	2022
	\$	\$
<b>Assets</b>		
Current assets		
Cash	55,343,102	73,325,337
Short-term investments (Note 3)	70,505,473	25,461,101
Accounts receivable (Note 4)	21,059,168	26,817,744
Inventory (Note 5)	1,847,583	1,935,973
Prepaid expenses	7,696,309	5,537,826
	<b>156,451,635</b>	<b>133,077,981</b>
Investments (Note 3)	35,722,527	37,155,174
Long Term Prepaid - Students' Association	5,325,833	5,500,000
Endowment assets (Note 6a)	34,807,402	35,382,557
Capital assets (Note 7)	290,092,508	288,076,310
	<b>522,399,905</b>	<b>499,192,022</b>
<b>Liabilities</b>		
Current liabilities		
Accounts payable and accrued liabilities	41,274,435	30,315,379
Accrued salaries and employee deductions payable	3,990,869	10,901,285
Deferred revenue (Note 8)	73,625,053	57,964,938
Current portion of long-term debt (Note 10a)	4,083,732	3,845,715
	<b>122,974,089</b>	<b>103,027,317</b>
Long-term debt (Note 10a)	28,254,820	32,338,554
Interest rate swaps (Note 10b)	1,060,212	2,212,215
Vacation, sick leave and post-employment benefits (Note 11)	19,537,405	18,807,822
Deferred capital contributions (Note 12)	143,193,030	147,554,107
Asset retirement obligation (Note 9)	1,812,969	1,817,100
	<b>316,832,525</b>	<b>305,757,115</b>
Commitments, guarantees and contingencies (Note 13)		
<b>Net assets (deficiency)</b>		
Unrestricted	1,000,000	1,000,000
Investment in capital assets (Note 14)	114,029,194	103,771,460
Vacation, sick leave and post-employment benefits (Note 11)	(19,537,405)	(18,807,822)
Internally restricted (Note 15)	77,302,203	75,486,381
Endowment fund (Note 6b)	34,807,402	35,382,557
	<b>207,601,394</b>	<b>196,832,576</b>
<b>Accumulated remeasurement losses</b>	<b>(2,034,014)</b>	<b>(3,397,669)</b>
	<b>205,567,380</b>	<b>193,434,907</b>
	<b>522,399,905</b>	<b>499,192,022</b>

Approved by the Board

\_\_\_\_\_ Chair

\_\_\_\_\_ Member

See accompanying notes to the financial statements.



# The Algonquin College of Applied Arts and Technology

## Consolidated statement of operations as at March 31, 2023

	Restated - Note 18	
	2023	2022
	\$	\$
<b>Revenue (Schedule A)</b>		
Grants and reimbursements	116,085,061	113,666,798
Student tuition fees	160,296,963	140,200,388
Contract educational services	49,180,991	58,026,629
Campus Services (Schedule B)	28,419,083	16,830,277
Other	28,109,276	18,941,068
Amortization of deferred capital contributions (Note 12)	7,440,434	7,531,482
	<b>389,531,808</b>	<b>355,196,642</b>
<b>Expenses</b>		
Salaries and benefits	228,026,947	216,212,498
Building maintenance and utilities	18,723,297	19,814,650
Instructional supplies and equipment	7,022,552	7,898,184
Bursaries and other student aid	7,670,445	9,513,249
Interest	612,389	659,239
Amortization of long term prepaid - Students' Association	174,167	-
Amortization of capital assets (Note 14)	15,858,324	15,641,733
Campus Services (Schedule B)	21,364,270	14,511,027
Other	78,005,861	74,105,406
	<b>377,458,252</b>	<b>358,355,986</b>
Change in vacation, sick leave and post-employment benefits liabilities (Note 11)	729,583	582,463
<b>Total Expenses</b>	<b>378,187,835</b>	<b>358,938,449</b>
<b>Excess / (deficiency) of revenue over expenses</b>	<b>11,343,973</b>	<b>(3,741,807)</b>

See accompanying notes to the financial statements.

# The Algonquin College of Applied Arts and Technology

Consolidated statement of changes in net assets  
as at March 31, 2023

	Unrestricted	Investment in capital assets (Note 14)	Vacation, sick leave and post-employment benefits (Note 11)	Internally restricted (Note 15)	Endowment fund (Note 6)	2023	Restated - Note 18 2022
	\$	\$	\$	\$	\$	\$	\$
<b>Net assets (deficiency), beginning of year as previously reported</b>	<b>1,000,000</b>	<b>103,771,460</b>	<b>(18,807,822)</b>	<b>76,737,008</b>	<b>35,382,557</b>	<b>198,083,203</b>	200,544,884
<b>Change in accounting policy (Note 18)</b>				<b>(1,250,627)</b>		<b>(1,250,627)</b>	(1,215,887)
<b>Net assets (deficiency), beginning of year as restated</b>	<b>1,000,000</b>	<b>103,771,460</b>	<b>(18,807,822)</b>	<b>75,486,381</b>	<b>35,382,557</b>	<b>196,832,576</b>	199,328,997
Excess (deficiency) of revenue over expenses	11,343,973	-	-	-	-	11,343,973	(3,741,807)
Change in vacation, sick leave and post-employment benefits liabilities (Note 11)	729,583	-	(729,583)	-	-	-	-
Fund Transfers	(1,815,822)	-	-	1,815,822	-	-	-
Net change in investment in capital assets (Note 14)	(10,257,734)	10,257,734	-	-	-	-	-
Endowment contributions and investment income (Note 6)	-	-	-	-	(575,155)	(575,155)	1,245,386
<b>Net assets (deficiency), end of year</b>	<b>1,000,000</b>	<b>114,029,194</b>	<b>(19,537,405)</b>	<b>77,302,203</b>	<b>34,807,402</b>	<b>207,601,394</b>	196,832,576

See accompanying notes to the financial statements.

# The Algonquin College of Applied Arts and Technology

Consolidated statement of remeasurement gains and losses  
as at March 31, 2023

	2023	2022
	\$	\$
<b>Accumulated remeasurement losses, beginning of year</b>	<b>(3,397,669)</b>	<b>(3,971,470)</b>
Unrealized gains (losses) attributable to:		
Fair value change in unrestricted investments	<b>(973,803)</b>	(1,185,454)
Interest rate swaps	<b>1,152,004</b>	1,991,065
	<b>178,201</b>	805,611
Realization of prior year losses (gains)	<b>1,185,454</b>	(231,810)
	<b>1,363,655</b>	573,801
<b>Accumulated remeasurement losses, end of year</b>	<b>(2,034,014)</b>	<b>(3,397,669)</b>

See accompanying notes to the financial statements.

# The Algonquin College of Applied Arts and Technology

## Consolidated statement of cash flow as at March 31, 2023

	2023	2022
	\$	\$
Restated - Note 18		
<b>Operating activities</b>		
Excess (deficiency) of revenue over expenses	11,343,973	(3,741,807)
Items not affecting cash		
Amortization of long term prepaid - Students' Association	174,167	-
Amortization of capital assets	15,858,324	15,641,733
Adjustment to capital assets	13,694	39,320
Fair value change in unrestricted investments	(973,803)	(1,185,453)
Realization of prior year unrealized losses (gains)	1,185,454	(231,810)
Amortization of deferred capital contributions	(7,440,434)	(7,531,482)
Change in vacation, sick leave and post-employment benefits liabilities (Note 11)	729,583	582,461
	<b>20,890,958</b>	<b>3,572,962</b>
Changes in non-cash operating working capital items (Note 17)	<b>23,397,236</b>	26,080,811
	<b>44,288,194</b>	<b>29,653,773</b>
<b>Financing activities</b>		
Principal repayments of long-term debt	(3,845,715)	(3,621,957)
Reduction of asset retirement obligation liability (Note 9)	(4,131)	-
	<b>(3,849,846)</b>	<b>(3,621,957)</b>
<b>Capital activities</b>		
Capital asset additions (Note 14)	(17,865,217)	(13,689,544)
Capital contributions received (Note 12)	3,056,357	2,223,613
	<b>(14,808,860)</b>	<b>(11,465,931)</b>
<b>Investing activities</b>		
Proceeds on disposal of investments	62,604,582	73,673,738
Purchases of investments	(106,216,305)	(71,765,058)
	<b>(43,611,723)</b>	<b>1,908,680</b>
(Decrease) increase in cash and cash equivalents	<b>(17,982,235)</b>	16,474,565
Cash and cash equivalents, beginning of year	<b>73,325,337</b>	56,850,772
<b>Cash and cash equivalents, end of year</b>	<b>55,343,102</b>	<b>73,325,337</b>
<b>Interest paid in the year</b>	2,010,023	2,266,538

See accompanying notes to the financial statements.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements

March 31, 2023

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## 1. Description of the College

The Algonquin College of Applied Arts and Technology (the “College”) was incorporated as a College in 1966 under the laws of the Province of Ontario. The College is dedicated to providing post-secondary education.

The College is a registered charity and therefore is exempt, under Section 149 of the Income Tax Act, from payment of income taxes.

## 2. Significant accounting policies

The consolidated financial statements of the College have been prepared by management in accordance with Canadian public sector accounting standards for Government Not-for-Profit Organizations (NPOs), including the 4200 series of standards, as issued by the Public Sector Accounting Board (“PSAB for Government NPOs”) and include the following significant accounting policies:

### a) *Basis of presentation*

These consolidated financial statements include the accounts of the College and its controlled for-profit subsidiary, 2364193 Ontario Inc., which is fully consolidated in these consolidated financial statements.

These consolidated financial statements do not reflect the assets, liabilities and results of operations of the various student organizations at the College, as these organizations are not controlled by the College.

### b) *Revenue*

The College uses the deferral method of accounting for contributions for government not-for-profit organizations.

- i. Unrestricted contributions are recognized as revenue when received or receivable. Contributions externally restricted for purposes other than endowment are deferred and recognized as revenue in the period in which the related expenses are recognized. Contributions to endowment funds are recognized as direct increases in net assets in the period received.

Operating grants are recorded as revenue in the period to which they relate. Grant amounts relating to future periods are deferred and recognized in the subsequent period when the related activity occurs. Grants approved but not received are accrued or deferred.

- ii. Contributions received for capital assets are deferred and amortized into revenue over the same term and on the same basis as the related capital asset. Contributions of land are recognized as direct increases in investment in capital assets in the period received.
- iii. Student tuition fees are recorded in the accounts based on the academic period of the specific courses. Tuition fees are deferred to the extent that the courses extend beyond the fiscal year of the College.
- iv. Contract educational services are recorded in the accounts based on the services provided in the College’s fiscal year on a percentage-of-completion basis.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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## 2. Significant accounting policies (continued)

### b) Revenue (continued)

- v. Unrestricted investment income is recognized as revenue on an accrual basis. All unrealized gains or losses in the fair value of unrestricted investments are recognized in the consolidated statement of remeasurement gains and losses; once realized, these gains and losses are recognized in the consolidated statement of operations.

### c) Employee benefit plans

The College accrues its obligations for employee benefit plans. The cost of non-pension post-retirement and post-employment benefits earned by employees is actuarially determined using the projected benefit method pro-rated on services and management's best estimate of retirement ages of employees and expected health care costs.

The College is an employer member of the Colleges of Applied Arts and Technology Pension Plan, which is a multi-employer, defined benefit pension plan. The College has adopted defined contribution plan accounting principles for this plan because insufficient information is available to apply defined benefit plan accounting principles.

### d) Financial instruments

All financial instruments reported on the consolidated statement of financial position of the College are classified as follows:

Cash	Fair value
Short-term investments	Fair value
Accounts receivable	Amortized cost
Investments	Fair value
Endowment investments	Fair value
Accounts payable and accrued liabilities	Amortized cost
Accrued salaries and employee deductions payable	Amortized cost
Long-term debt	Amortized cost
Interest rate swaps	Fair value

Fair value for investments is determined using quoted market prices. The College has designated its fixed income securities that would otherwise be classified into the amortized cost category at fair value as the College manages and reports the performance on a fair value basis.

#### i. Cash

Cash is comprised of the net amount of: cash on hand and short-term investments, if any, which are highly liquid, subject to insignificant risk of changes in value and have a short maturity term of less than 90 days from the date of acquisition.

#### ii. Investments

Purchases of investments are recorded on the settlement date. Transaction costs related to the acquisition of investments are expensed. Short-term investments are fixed-term investments maturing within the next fiscal year.

Unrealized gains or losses on unrestricted investments, including the related foreign exchange gains or losses are recorded in the consolidated statement of remeasurement gains and losses; once realized, they are derecognized from the consolidated statement of remeasurement gains and losses and recognized in the consolidated statement of operations.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements

March 31, 2023

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## 2. Significant accounting policies (continued)

### d) *Financial instruments (continued)*

#### iii. *Endowed investments*

Realized investment income and unrealized gains or losses from the change in fair value are recorded directly to the endowment fund in the consolidated statement of changes in net assets. Sales and purchases of endowed investments are recorded on the settlement date. Transaction costs related to the acquisition of endowed investments are recorded against the realized investment income of the Endowment Fund.

#### iv. *Foreign currency*

Investments denominated in foreign currencies are translated using rates of exchange in effect at the consolidated statement of financial position date.

#### v. *Interest rate swaps*

The College is party to interest rate swap agreements used to manage the exposure to market risks from changing interest rates. The College's policy is not to utilize derivative financial instruments for trading or speculative purposes.

Unrealized gains or losses on interest rate swaps are recorded in the consolidated statement of remeasurement gains and losses; once realized, they are derecognized from the consolidated statement of remeasurement gains and losses and recognized in the consolidated statement of operations.

### e) *Other financial instruments*

The College records accounts receivable, accounts payable and accrued liabilities, accrued salaries and employee deductions payable and long-term debt at amortized cost using the effective interest method.

### f) *Inventory*

Inventory is valued at the lower of cost and net realizable value. Cost is determined on a first in, first out basis.

### g) *Capital assets*

Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments that extend the estimated life of an asset are capitalized. Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. When a capital asset no longer contributes to the College's ability to provide services, or the value of the future economic benefits associated with the capital asset is less than its net book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value.

i. Furniture and library holdings are charged to expenses in the year of acquisition.

ii. Land originally acquired at the Ottawa campus is recorded at a nominal value of \$1 with subsequent additions recorded at cost. Land is not amortized due to its infinite life.

iii. Works of Art are recorded based on a fair market value appraisal obtained at or near the time of acquisition. These capital assets are not subject to amortization as it is assumed that they will retain their value over time.

iv. Donated capital assets are recorded at the value of the receipt issued to the donor, which reflects estimated fair value of the capital asset at the time of the donation.

v. Construction in progress is not amortized until the project is complete and the facilities are available for use.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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vi. Assets under development are not amortized until the asset is complete and ready for use.

## 2. Significant accounting policies (continued)

### g) Capital assets (continued)

Capital assets are capitalized on acquisition and amortized on a straight-line basis over their useful lives, which has been estimated to be as follows:

Buildings	40 years
Site improvements	10-20 years
Parking lots	10 years
Equipment, and computers	5 years
Automotive equipment	5 years
Software	3-10 years

### h) Asset retirement obligations

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire a tangible capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related tangible capital asset if it is still in productive use. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

### i) Expenses

In the consolidated statement of operations, the College presents its expenses by object, except for Campus Services which are presented by function.

Expenses are recognized in the year incurred and are recorded in the applicable function to which they are directly related. The College does not allocate expenses among functions after initial recognition.

### j) Contributed services

Volunteers contribute an indeterminable number of hours per year to assist the College in carrying out its service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in these consolidated financial statements.

### k) Taxes

The College uses the taxes payable method to account for all income taxes related to its controlled for-profit entities.

### l) Use of estimates

The preparation of these consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, as well as the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known. The most significant estimates used in preparing these consolidated financial statements include assumptions used in determining the fair value of investments and interest rate swaps, the allowance for doubtful accounts, the amount of certain



# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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accrued liabilities, the estimated useful lives of tangible capital assets and the assumptions underlying the post-employment benefit liabilities and asset retirement obligation calculations.

### 3. Investments

Short-term investments of \$70,505,473 (2022 - \$25,461,101) consist entirely of fixed income securities that will be maturing within a year.

Long-term investments consist of the following:

	<b>2023</b>	2022
	\$	\$
Fixed income securities	<b>35,385,582</b>	36,822,893
Equity investments	<b>336,945</b>	332,281
	<b>35,722,527</b>	37,155,174

The College's fixed income securities have effective interest rates ranging from 0.25% to 4.407% and maturity dates ranging from May 2023 to June 2028 (2022 – 1.00% to 3.90% and maturity dates ranging from June 2022 to June 2027).

### 4. Accounts receivable

	<b>2023</b>	2022
	\$	\$
Government of Ontario	<b>3,474,579</b>	3,207,414
Harmonized Sales Tax receivable	<b>1,707,048</b>	1,976,454
Trade	<b>3,190,633</b>	11,719,823
Students	<b>6,286,952</b>	5,949,455
Other	<b>8,719,731</b>	6,006,943
Allowance for doubtful accounts	<b>(2,319,775)</b>	(2,042,345)
	<b>21,059,168</b>	26,817,744

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 4. Accounts receivable (continued)

Details on due dates for receivables are as follows:

	2023				Total
	0-30 days	31-60 days	61-90 days	Over 90 days	
	\$	\$	\$	\$	\$
Government of Ontario	3,474,579	-	-	-	3,474,579
Harmonized Sales Tax receivable	1,707,048	-	-	-	1,707,048
Trade	2,656,563	248,401	98,406	187,263	3,190,633
Students	476,019	3,115,035	-	2,695,898	6,286,952
Other	8,707,535	-	-	12,196	8,719,731
Allowance for doubtful accounts	-	(560,706)	-	(1,759,069)	(2,319,775)
	<b>17,021,744</b>	<b>2,802,730</b>	<b>98,406</b>	<b>1,136,288</b>	<b>21,059,168</b>

  

	2022				Total
	0-30 days	31-60 days	61-90 days	Over 90 days	
	\$	\$	\$	\$	\$
Government of Ontario	3,207,414	-	-	-	3,207,414
Harmonized Sales Tax receivable	1,976,454	-	-	-	1,976,454
Trade	8,377,893	235,429	1,355,742	1,750,759	11,719,823
Students	1,202,998	2,161,788	-	2,584,669	5,949,455
Other	6,003,964	-	-	2,979	6,006,943
Allowance for doubtful accounts	-	(389,122)	-	(1,653,223)	(2,042,345)
	<b>20,768,723</b>	<b>2,008,095</b>	<b>1,355,742</b>	<b>2,685,184</b>	<b>26,817,744</b>

## 5. Inventory

	2023	2022
	\$	\$
Bookstore	1,548,708	1,680,252
Food services	262,687	197,837
Publishing centre	19,952	17,851
Hospitality	16,236	25,633
Personal protective equipment	-	14,400
	<b>1,847,583</b>	<b>1,935,973</b>

Included in Campus Services expenses is inventory expensed during the year in the amount of \$13,122,710 (2022 - \$6,194,369).

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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## 6. Endowment investments

- a) Endowment investments represent funds held or receivable by the College which have been permanently endowed. The carrying value of endowed investments is recorded at fair value.

The endowment investments consist of the following:

Fair value

	2023	2022
	\$	\$
Endowed investments:		
Cash equivalents	1,578,922	1,198,472
Bonds	11,788,836	10,809,393
Equities	21,439,644	23,374,692
	<b>34,807,402</b>	<b>35,382,557</b>

Cost

	2023	2022
	\$	\$
Endowed investments:		
Cash equivalents	1,554,370	1,190,555
Bonds	13,588,675	12,210,135
Equities	18,223,016	19,036,421
	<b>33,366,061</b>	<b>32,437,111</b>

Endowed investments are managed by investment managers under an investment policy approved by the Board of Governors. The investment policy limits investments to Canadian and foreign equities traded on a public market, Canadian and the United States government bonds, corporate bonds with a minimum credit rating of BBB, and cash equivalents.

The bond amounts are invested in a pooled fixed-income fund.

The College regularly reviews endowed investments to determine whether unrealized losses represent temporary changes in fair value or are a result of other than temporary impairments. The consideration of whether an investment is other than temporarily impaired is based on a number of factors which include, but are not limited to, the financial condition of the issuer and the length and magnitude of the unrealized loss and specific credit events.

The College also considers its intent and ability to hold an investment for a sufficient period of time for the value of the unrealized loss to recover.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 6. Endowment investments (continued)

- b) Endowed funds consist of external contributions that either the donor or the College has designated as a permanent endowment. The endowed funds cannot be expended by the College. The annual income earned on the endowed funds may be expended only for the externally restricted purpose specified by the donor or the College. The changes during the year in the Endowment Fund / Assets are as follows:

	<b>2023</b>	2022
	\$	\$
Opening balance	<b>35,382,557</b>	34,137,171
Contributions	<b>358,239</b>	441,027
Realized investment income	<b>1,645,796</b>	2,290,680
Distributions	<b>(1,075,086)</b>	(1,053,019)
Net contribution to Endowment Fund	<b>928,949</b>	1,678,688
Unrealized gains (losses) due to changes in fair value of endowment assets	<b>(1,504,104)</b>	(433,302)
Net change in Endowment Fund	<b>(575,155)</b>	1,245,386
Ending balance	<b>34,807,402</b>	35,382,557

The College's endowment policy is to annually distribute investment income equal to 5% of the Endowment Fund's book value at the end of the preceding fiscal year. The policy requires 4% to be distributed as student financial aid and 1% to cover a portion of fundraising expenses. The purpose of this policy is to allow the College to distribute a consistent amount of income from the endowed funds on an annual basis regardless of the investment income actually earned in the fiscal year.

As at March 31, 2023, the Endowment Fund assets included a balance of \$11,506,252 (2022 - \$10,935,542) which represents the cumulative realized investment income in excess of amounts distributed. The changes during the year are as follows:

	<b>2023</b>	Restated 2022
	\$	\$
Amount available for future distribution, beginning of year	<b>10,935,542</b>	9,697,881
Realized investment income	<b>1,645,796</b>	2,290,680
Amount distributed for bursaries and to cover fundraising expenses	<b>(1,075,086)</b>	(1,053,019)
Amount available for future distribution, end of year	<b>11,506,252</b>	10,935,542

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 7. Capital assets

	Cost	Accumulated amortization	2023 Net book value
	\$	\$	\$
Land	5,370,626	-	5,370,626
Buildings	376,312,734	150,197,753	226,114,981
Asset retirement obligation - buildings	1,817,100	1,285,367	531,733
Work in progress	25,290,353	-	25,290,353
Site improvements	52,813,127	33,175,870	19,637,257
Parking lots	926,213	926,213	-
Computers and equipment	38,684,478	33,698,747	4,985,731
Automotive equipment	447,200	347,812	99,388
Software	14,284,628	6,342,356	7,942,272
Works of Art	120,167	-	120,167
	<b>516,066,626</b>	<b>225,974,118</b>	<b>290,092,508</b>

	Cost	Accumulated amortization	Restated – Note 18 2022 Net book value
	\$	\$	\$
Land	5,370,626	-	5,370,626
Buildings	369,675,763	141,479,819	228,195,944
Asset retirement obligation - buildings	1,817,100	1,250,627	566,473
Work in progress	18,045,587	-	18,045,587
Site improvements	51,190,742	29,338,909	21,851,833
Parking lots	926,213	926,213	-
Computers and equipment	36,715,899	31,976,334	4,739,565
Automotive equipment	403,787	309,283	94,504
Software	14,160,503	5,012,225	9,148,278
Works of Art	63,500	-	63,500
	<b>498,369,720</b>	<b>210,293,410</b>	<b>288,076,310</b>

Assets under development are comprised of construction in progress and software under development.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 8. Deferred revenue

Details of the year-end balance are as follows:

	<b>2023</b>	<b>2022</b>
	\$	\$
Student tuition fees	<b>61,339,267</b>	46,460,821
Grants and reimbursements	<b>767,853</b>	445,585
Contract education services	<b>1,212,625</b>	2,086,820
Student aid	<b>2,510,628</b>	2,354,304
Miscellaneous projects	<b>7,794,680</b>	6,617,408
	<b>73,625,053</b>	57,964,938

Student tuition fees are for academic courses which extend beyond the fiscal year of the College.

Grants and reimbursements are unexpended externally restricted grants to be spent on future specific projects, including improvements and investments in the College's campus facilities, equipment and programs.

Contract education services represent prepayments for courses to be held in future years.

Student aid represents the unexpended donations and interest to be spent on student scholarships and bursaries in future years.

Miscellaneous projects include contributions, deposits and prepayments related to small, miscellaneous activities of the College.

## 9. Asset retirement obligation

The College's financial statements include an asset retirement obligation for four buildings on its Ottawa campus which were constructed using building materials containing asbestos. The related asset retirement costs are being amortized on a straight-line basis over the remaining useful life of the buildings. The estimated total undiscounted future expenditures are \$1,812,969 (2022 - \$1,817,100). The College will fund from operations any costs needed to remove asbestos before beginning new construction or renovation work in an area known to contain asbestos.

The carrying amount of the liability is as follows:

	<b>2023</b>	<b>2022</b>
	\$	\$
Opening balance	<b>1,817,100</b>	1,817,100
(Decrease) due to liability settled during the year	<b>(4,131)</b>	-
Increase / (decrease) due to revisions in estimated cash flows	-	-
<b>Ending balance</b>	<b>1,812,969</b>	1,817,100

The total amount of the liability may change due to the discovery of additional asset retirement obligations.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 10. Long-term debt and interest rate swaps

### a) Long-term debt

The College has entered into the following long-term debt agreements to finance the construction of student residences, the Police and Public Safety Institute, and the Student Commons:

	2023	2022
	\$	\$
Residence I building loan, bearing real interest rate of 8.05% maturing in 2025, with average monthly payments of \$94,274	<b>3,100,158</b>	3,946,910
Residence II building loan, bearing real interest rate of 7.7% maturing in 2027, with average monthly payments of \$125,889	<b>5,606,132</b>	6,642,072
Residence III building loan, bearing real interest rate of 6.97% maturing in 2029, with average monthly payments of \$122,122	<b>7,303,505</b>	8,225,144
Police and Public Safety Institute loan, bearing real interest rate of 7.65% maturing in 2029, with average monthly payment of \$34,653	<b>1,145,575</b>	1,460,800
Student Commons loan, bearing interest at 4.008%, maturing in 2037, with semi-annual payments of \$678,301	<b>15,183,182</b>	15,909,343
	<b>32,338,552</b>	36,184,269
Less: current portion	<b>(4,083,732)</b>	(3,845,715)
	<b>28,254,820</b>	32,338,554

Interest is payable on a monthly basis. The principal of the loans is payable as follows:

	\$
2024	4,083,732
2025	4,336,936
2026	4,606,315
2027	3,615,495
2028	2,834,814
Thereafter	12,861,260
	<b>32,338,552</b>

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements

March 31, 2023

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## 10. Long-term debt and interest rate swaps (continued)

### b) *Interest rate swaps*

The College has interest rate swap agreements to manage the volatility of interest rates. The College converted a net notional \$59.0 million (2022 - \$59.0 million) of floating rate long-term debt relating to the three phases of the Residence and the Police and Public Safety Institute. The fixed rates received under the interest rate swaps range from 6.97% to 8.05% (2022- 5.97% to 6.95%). The maturity dates of the interest rate swaps are the same as the maturity dates of the associated long-term debt, ranging from 2025 to 2029.

The fair value of the interest rate swaps in favour of the counterparty at March 31, 2023 is \$1,060,212 (2022 - \$2,212,215).

## 11. Employee benefits plans

### a) *Pension plan*

Substantially all of the employees of the College are members of the Colleges of Applied Arts and Technology ("CAAT") Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the CAAT. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the highest five consecutive years prior to retirement, termination, or death. The College makes contributions to the Plan equal to those of the employees. Contribution rates are set by the Plan's governors to ensure the long-term viability of the Plan. Since the Plan is a multi-employer plan, the College's contributions are accounted for as if the plan were a defined contribution plan with the College's contributions being expensed in the period they come due.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Plan by placing Plan assets in trust and through the Plan investment policy.

Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates. The College does not recognize any share of the Plan's pension surplus or deficit as insufficient information is available to identify the College's share of the underlying pension assets and liabilities. The most recent actuarial valuation filed with pension regulators as at December 31, 2022 indicated an actuarial surplus of \$4,713 million (2021 - \$4,369 million).

Contributions to the Plan and its associated retirement compensation arrangement made during the year by the College on behalf of its employees amounted to \$19,552,865 (2022 - \$17,845,827) and are included in salaries and benefits in the consolidated statement of operations.

### b) *Post-employment benefits*

The College provides extended health care, dental insurance and life insurance benefits to certain of its employees under a multi-employer plan under CAAT. This coverage may be extended to the post-employment period. The most recent actuarial valuations of post-employment benefits were completed by the Plan's Actuary as of February 1, 2023 and were extrapolated for accounting purposes to March 31, 2023.



# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 11. Employee benefits plans (continued)

### b) Post-employment benefits (continued)

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The College recognizes as expense for current services the amount of its required contribution in a given year and the change in the accrued benefit liability in the year.

The significant actuarial assumptions adopted in estimating the College's accrued benefit liability are as follows:

	<b>2023</b>	<b>2022</b>
	%	%
Discount rate for prior fiscal disclosure and current fiscal benefit cost	<b>2.90%</b>	1.70%
Discount rate for current fiscal disclosure	<b>3.40%</b>	2.90%
Dental cost and premium increase for post-employment benefits	<b>4.0%</b>	4.00%
Medical premium escalation	<b>6.16% in 2023, grading down to 4.0% in 2040</b>	6.29% in 2020 decreasing to 4.0% by 2040
Expected return on assets for benefit cost	<b>1.50%</b>	0.85%
<u>Expected return on assets for disclosure</u>	<b>4.20%</b>	1.50%

The composition of the vacation, sick leave and post-employment net asset deficiency is as follows:

	<b>2023</b>	<b>2022</b>
	\$	\$
Post-employment benefits	<b>3,006,634</b>	2,910,000
Vacation	<b>10,996,771</b>	10,420,822
<u>Sick leave</u>	<b>5,534,000</b>	5,477,000
	<b>19,537,405</b>	18,807,822

The employee future benefit liability change for the year ended March 31, 2023 is an increase of \$729,583 (2022 - increase of \$582,461). This amount is comprised of:

	<b>2023</b>	<b>2022</b>
	\$	\$
Current year service cost	<b>707,000</b>	516,000
Interest expense on accrued benefit obligation	<b>208,000</b>	137,000
Amortization of actuarial (gain) loss	<b>98,000</b>	159,000
<u>Benefit payments made by the College during the year</u>	<b>(283,417)</b>	(229,539)
	<b>729,583</b>	582,461

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 12. Deferred capital contributions

Deferred capital contributions represent the unamortized amount of donations and grants received for the purchase and construction of capital assets. Investment income earned on government contributions received is also included in deferred capital contributions. The amortization of the deferred capital contributions is recorded as revenue in the consolidated statement of operations.

The changes in the deferred capital contributions balance are as follows:

	2023	2022
	\$	\$
<b>Balance, beginning of year</b>	<b>147,554,107</b>	152,517,241
Less amortization of deferred capital contributions	<b>(7,440,434)</b>	(7,531,482)
	<b>140,113,673</b>	144,985,759
<b>Add capital contributions received:</b>	<b>312,140</b>	-
<b>Government contributions:</b>		
Other capital projects	<b>1,786,543</b>	1,987,425
Apprenticeship Enhancement Fund	<b>557,674</b>	236,188
<b>Contributions from the Students' Association:</b>	<b>400,000</b>	-
Contributions received before donated equipment	<b>3,056,357</b>	2,223,613
Donated equipment	<b>23,000</b>	344,735
	<b>3,079,357</b>	2,568,348
<b>Balance, end of year</b>	<b>143,193,030</b>	147,554,107

## 13. Commitments, guarantees and contingencies

### *Commitments*

The College has committed to make the following minimum payments under various vehicle, premises rental, equipment leases, including the ESCOII agreement, and subscription agreements. Under the ESCOII agreement, the College has engaged in a tri-party agreement with Siemens and Manulife in which the College agreed to pay Manulife energy savings derived under the ESCO agreement for the facility improvement measures implemented. The anticipated payments in each of the next five years and thereafter in aggregate under current arrangements are as follows:

	\$
2024	9,370,771
2025	6,606,066
2026	4,328,268
2027	3,302,849
2028	3,532,864
Thereafter	29,635,199
	<b>56,776,017</b>

### *Letters of credit*

The College is contingently liable under letters of credit amounting to \$1,338,187 (2022 - \$1,775,704), which have been issued in the normal course of business.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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## 13. Commitments, guarantees and contingencies (continued)

### *Guarantees*

In the normal course of business, the College has entered into lease agreements for premises and equipment. It is common in such commercial lease transactions for the College, as the lessee, to agree to indemnify the lessor's liabilities that may arise from the use of the leased assets. The maximum amount potentially payable under the foregoing indemnities cannot be reasonably estimated. The College has liability insurance that relates to the indemnifications described above.

### *Contingencies*

Effective June 2019, the Province of Ontario enacted Bill 124 "Protecting a Sustainable Public Sector for Future Generations Act, 2019". This legislation limited compensation increases to 1.0% per year for a three-year moderation period for both unionized and non-unionized employees in the Ontario public sector. The starting dates of the moderation period varied across entities and employee groups.

The moderation period for part-time support staff commenced effective February 1, 2021 and will end January 31, 2024. Academic employees commenced their moderation period on October 1, 2021, ending on September 30, 2024. Full-time support staff also began their moderation period on September 1, 2022 and will end August 31, 2025. The three-year moderation period for administrative employees commenced on April 1, 2021 and will end on March 31, 2024.

On November 29, 2022, the Ontario Superior Court of Justice struck down Bill 124, finding it unconstitutional and declaring it to be "void and of no effect". On December 29, 2022, the Ontario government filed a Notice of Appeal with the Ontario Court of Appeal. The impact, if any, to the organization as a result of the Ontario Superior Court decision is not determinable at this time. As such, no provision has been made in the financial statements.

In addition, the College is involved with pending litigation and claims which arise in the normal course of operations. In the opinion of the administration, any liability that may arise from such contingencies would not have a significant adverse effect on the consolidated financial statements of the College.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 14. Investment in capital assets

The investment in capital assets consists of the following:

	<b>2023</b>	Restated – Note 18 2022
	\$	\$
Capital assets	<b>290,092,508</b>	288,076,310
Less amounts financed by:		
Deferred capital contributions used (Note 12)	<b>(143,193,030)</b>	(147,554,107)
Long-term debt	<b>(32,338,551)</b>	(36,184,269)
Net book value of capitalized asset retirement obligations	<b>(531,733)</b>	(566,473)
	<b>114,029,194</b>	103,771,460

The net change in investment in capital assets is calculated as follows:

	<b>2023</b>	Restated – Note 18 2022
	\$	\$
Capital asset additions:		
Total additions	<b>17,888,217</b>	14,034,282
Less:		
Donated equipment	<b>(23,000)</b>	(344,738)
Additions net of donated equipment	<b>17,865,217</b>	13,689,544
Less:		
Other capital assets financed with capital contributions	<b>(3,056,356)</b>	(2,223,612)
Capital assets purchased with College funds	<b>14,808,861</b>	11,465,931
External financing:		
Decrease in long-term debt	<b>3,845,717</b>	3,621,955
Amortization of capitalized asset retirement obligations	<b>34,740</b>	34,740
Amortization of deferred capital contributions	<b>7,440,434</b>	7,531,482
Amortization of capital assets	<b>(15,858,324)</b>	(15,641,733)
Adjustment of capital assets	<b>(13,694)</b>	(39,320)
Net change in investment in capital assets	<b>10,257,734</b>	6,973,055

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 15. Capital disclosures

### *Capital*

The College considers its operating capital to consist of long-term debt including the interest rate swaps, net assets invested in capital assets, internally restricted net assets, and unrestricted net assets. The College's overall objective for its capital is to fund capital assets, future projects, and ongoing operations. The College manages its capital by appropriating amounts to internally restricted net assets for anticipated future projects, contingencies, and other capital requirements as disclosed below.

The College also considers its endowments, as disclosed in Note 6 as part of its capital. The College's objective with regard to endowments is to grow the endowment principal and maximize investment income to increase funding for student aid.

The College may not incur an accumulated deficit without the approval of the Minister of Colleges and Universities of Ontario. The College would be required to eliminate any accumulated deficit within a prescribed period of time.

The College is not subject to any other externally imposed capital requirements and its approach to capital management remains unchanged from the prior year.

### *Internally restricted net assets*

Internally restricted net assets are funds restricted by the College for future projects to improve and invest in the College's campus facilities, information systems, equipment, programs, student aid, and employee retraining.

Internally restricted net assets consist of the following:

	<b>2023</b>	Restated - Note 18 2022
	\$	\$
<b>Specific reserves:</b>		
Other projects and initiatives	<b>32,132,735</b>	36,417,784
Campus Services reserve fund	<b>4,754,805</b>	286,755
Contingency reserve fund	<b>10,454,000</b>	9,449,000
Employment stabilization funds	<b>627,856</b>	589,143
<b>Reserve funds:</b>		
Future capital expansion	<b>26,809,586</b>	26,301,841
Gain on sale of March Road land	<b>2,523,221</b>	2,441,858
<b>Balance, end of year</b>	<b>77,302,203</b>	75,486,381

Due to the retroactive restatement relating to asset retirement obligations (Note 9), which impacted Net Assets in the comparative period, the Board of Governors approved a resolution to record this adjustment of \$1,250,627 to the internally restricted - future capital expansion reserve.

Additionally, during the year the Board of Governors approved the net transfer of \$1,815,822 from the unrestricted fund to internally restricted net assets (2022 – net transfer of \$10,097,662 from internally restricted net assets to the unrestricted fund).

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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## 16. Financial instruments

### *Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The College is exposed to interest rate risk with respect to its interest-bearing investments and its long-term debt. The College mitigates interest rate risk on certain long-term debt through derivative interest-rate swap agreements which exchange the variable rate inherent in the loan for a fixed rate (Note 10b). As a result, fluctuations in market interest rates would not impact the future cash flows relating to these loans.

As at March 31, 2023, a 1% increase in nominal interest rates would result in a decline of investments of approximately \$973,191 (2022 - \$1,045,997) and an appreciation of the interest rate swap's fair value of approximately \$412,816 (2022 - \$610,946). Conversely, a 1% decrease in nominal interest rates would result in an increase of investments of approximately \$973,191 (2022 - \$1,045,997), and a decrease of the interest rate swap's fair value of approximately \$428,550 (2022 - \$638,266). These amounts do not include other variables such as convexity.

### *Price risk*

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The College is exposed to price risk with respect to its investments held in equity instruments.

As at March 31, 2023, a 5% increase in price would result in an increase to endowment assets of approximately \$1,071,982 (2022 - \$1,168,734).

### *Currency risk*

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The College believes that it is not exposed to significant currency risks arising from its financial instruments.

### *Credit risk*

Credit risk arises from the potential that a counterparty to an investment will fail to perform its obligations. The College is exposed to credit risk on its accounts receivable and its fixed-income investments. The maximum exposure to credit risk is the carrying value reported in the consolidated statement of financial position. Credit exposure is minimized by dealing mostly with creditworthy counterparties such as government agencies and public companies. The College also enforces approved collection policies for student accounts.

Concentrations of accounts receivable are described in Note 4. Primary credit portfolio concentrations on investments are detailed in Notes 3 and 6.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 16. Financial instruments (continued)

### Liquidity risk

Liquidity risk is the risk that the College will not be able to meet all cash flow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and cash flow analysis. The College has the following financial liabilities as at March 31, 2023:

	Net book value	2024	2025	2026 and after
	\$	\$	\$	\$
Accounts payable and accrued liabilities	41,274,435	41,274,435	-	-
Accrued salaries and employee deduction payable	3,990,869	3,990,869	-	-
Long-term debt	32,338,552	4,083,732	4,336,936	23,917,884
Vacation, sick leave and post-employment benefits	1,060,212	-	-	1,060,212
	<b>78,664,068</b>	<b>49,349,036</b>	<b>4,336,936</b>	<b>24,978,096</b>

2022

	Net book value	2023	2024	2025 and after
	\$	\$	\$	\$
Accounts payable and accrued liabilities	30,315,379	30,315,379	-	-
Accrued salaries and employee deduction payable	10,901,285	10,901,285	-	-
Long-term debt	36,184,269	4,083,732	4,336,936	27,763,601
Vacation, sick leave and post-employment benefits	18,807,822	18,807,822	-	-
	<b>96,208,755</b>	<b>64,108,218</b>	<b>4,336,936</b>	<b>27,763,601</b>

### Fair values

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, accrued salaries and employee deductions payable, approximate their fair value due to the relatively short periods to maturity of the instruments.

The carrying value of long-term debt including the interest rate swaps approximates fair value.

# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

## 16. Financial instruments (continued)

### *Fair value hierarchy*

Financial instruments are grouped into Levels 1 to 3 based on the degree to which fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

The following table presents the financial instruments recorded at fair value in the consolidated statement of financial position, classified using the fair value hierarchy described above:

				2023
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
<b>Cash and cash equivalents</b>	55,343,102	-	-	55,343,102
<b>Short-term investments</b>	-	70,505,473	-	70,505,473
<b>Long-term investments</b>	336,945	35,385,582	-	35,722,527
<b>Endowment assets</b>	21,859,809	12,947,593	-	34,807,402
<b>Interest rate swaps</b>	-	1,060,212	-	1,060,212
<b>Total</b>	<b>77,539,856</b>	<b>119,898,860</b>	-	<b>197,438,716</b>

				2022
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Cash and cash equivalents	73,325,337	-	-	73,325,337
Short-term investments	-	25,461,101	-	25,461,101
Long-term investments	332,280	36,822,894	-	37,155,174
Endowment assets	22,336,690	13,045,867	-	35,382,557
Interest rate swaps	-	2,212,215	-	2,212,215
<b>Total</b>	<b>95,994,307</b>	<b>77,542,077</b>	-	<b>173,536,384</b>



# The Algonquin College of Applied Arts and Technology

Notes to the consolidated financial statements  
March 31, 2023

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## 17. Changes in non-cash operating working capital items:

	<u>2023</u>	<u>2022</u>
	\$	\$
Decrease in accounts receivable	5,758,576	18,715,403
Decrease in inventory	88,390	59,371
(Increase) in prepaid expenses	(2,158,484)	(673,352)
Increase in accounts payable and accrued liabilities	10,959,054	1,659,033
(Decrease) increase in accrued salaries and employee deductions payable	(6,910,416)	977,773
Increase in deferred revenue	15,660,115	5,342,583
	<u>23,397,235</u>	<u>26,080,811</u>

## 18. Change in accounting policy

Effective April 1, 2022, the College adopted new Public Sector Accounting Handbook Standard PS 3280 Asset Retirement Obligations. As a result of the adoption, the presentation of the financial statements changed from the prior year. The standard requires organizations to account for and report a liability for asset retirement obligations. This change in policy has been applied on a modified retroactive basis with restatement of prior periods. The impact of adoption of this standard was as follows:

	<u>2022</u>
	\$
Increase in capital assets	566,473
Increase in asset retirement obligations	1,817,100
Increase in amortization expense	34,740
Decrease in internally restricted net assets (Note 15)	1,215,887

## 19. Public college-private partnership

The College entered into a five (5) year, public-private partnership on February 1, 2022 to operate campuses in North York and Mississauga, Ontario, beginning in the fall of 2022. Gross revenue from the partnership included in contract educational services was \$4,381,879 (\$2022- nil).

# The Algonquin College of Applied Arts and Technology

Supplementary information - Revenue - Schedule A  
as at March 31, 2023

	2023	2022
	\$	\$
Grants and reimbursements:		
Post secondary activity	107,007,911	105,189,900
Apprentice programs	6,694,376	4,858,694
Special bursaries	2,382,774	3,618,204
	<b>116,085,061</b>	<b>113,666,798</b>
Student tuition fees:		
Full-time post secondary	139,771,303	118,653,470
Full-time non-funded	481,416	425,415
Part-time	11,074,269	12,507,018
Adult training	1,264,214	843,030
Student information technology fees	7,705,761	7,771,455
	<b>160,296,963</b>	<b>140,200,388</b>
Contract educational services:		
Provincially funded programs	19,085,529	35,029,233
Public college private partnership (Note 19)	4,381,879	-
International programs	1,420,872	650,673
Corporate and other programs	24,292,711	22,346,723
	<b>49,180,991</b>	<b>58,026,629</b>
Campus Services (Schedule B)	<b>28,419,083</b>	<b>16,830,277</b>
Other:		
Early Learning Centre	1,216,975	763,630
Student ancillary fees	6,431,044	6,089,837
Investment income	3,856,867	704,414
Miscellaneous	16,604,390	11,383,187
	<b>28,109,276</b>	<b>18,941,068</b>
Amortization of deferred capital contributions (Note 12)	<b>7,440,434</b>	<b>7,531,482</b>
<b>Total revenue</b>	<b>389,531,808</b>	<b>355,196,642</b>

# The Algonquin College of Applied Arts and Technology

Supplementary information - Campus Services operations summary - Schedule B  
as at March 31, 2023

							2023	
	Gross revenue	Internal revenue	Net revenue	Expenses	Internal expenses	Net expenses	Contribution including internal transactions	Contribution net of internal transactions
	\$	\$	\$	\$	\$	\$	\$	\$
Food services	7,413,931	(185,785)	7,228,146	7,664,134	(185,785)	7,478,349	(250,203)	(250,203)
Bookstore	9,086,942	(2,676,613)	6,410,329	8,791,355	(2,589,546)	6,201,809	295,587	208,520
Parking and lockers	4,675,393	(62,084)	4,613,309	989,470	(13,139)	976,331	3,685,923	3,636,978
Publishing centre	1,317,684	(1,178,384)	139,300	850,074	(760,207)	89,867	467,610	49,433
Residence	9,889,123	-	9,889,123	5,861,661	-	5,861,661	4,027,462	4,027,462
Director's office	138,876	-	138,876	985,893	-	985,893	(847,017)	(847,017)
Overhead allocation		-	-	-	(229,640)	(229,640)	-	229,640
<b>Total</b>	<b>32,521,949</b>	<b>(4,102,866)</b>	<b>28,419,083</b>	<b>25,142,587</b>	<b>(3,778,315)</b>	<b>21,364,270</b>	<b>7,379,362</b>	<b>7,054,813</b>

  

							2022	
	Gross revenue	Internal revenue	Net revenue	Expenses	Internal expenses	Net expenses	Contribution including internal transactions	Contribution net of internal transactions
	\$	\$	\$	\$	\$	\$	\$	\$
Food services	2,472,391	(32,285)	2,440,106	2,803,715	(32,285)	2,771,430	(331,324)	(331,324)
Bookstore	8,563,815	(2,555,721)	6,008,094	7,864,534	(2,347,034)	5,517,500	699,281	490,594
Parking and lockers	1,602,745	(26,549)	1,576,196	638,661	(10,579)	628,082	964,084	948,114
Publishing centre	738,032	(703,487)	34,545	726,114	(692,126)	33,988	11,918	557
Residence	6,641,903	-	6,641,903	5,109,507	-	5,109,507	1,532,396	1,532,396
Director's office	129,433	-	129,433	685,185	-	685,185	(555,752)	(555,752)
Overhead allocation		-	-	-	(234,665)	(234,665)	-	234,665
<b>Total</b>	<b>20,148,319</b>	<b>(3,318,042)</b>	<b>16,830,277</b>	<b>17,827,716</b>	<b>(3,316,689)</b>	<b>14,511,027</b>	<b>2,320,603</b>	<b>2,319,250</b>

See accompanying notes to the financial statements.

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Financial statements of  
2364193 Ontario Inc.

March 31, 2023

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## Independent Auditor's Report

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To the Board of Directors of 2364193 Ontario Inc.

### Opinion

We have audited the financial statements of 2364193 Ontario Inc. ("the Company"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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## Independent Auditor's Report (continued)

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP  
Chartered Professional Accountants, Licensed Public Accountants

Oakville, Ontario  
REPORT DATE

# 2364193 Ontario Inc.

## Statement of financial position

As at March 31, 2023

	2023	2022
	\$	\$
<b>Assets</b>		
Current Assets		
Due from Algonquin College	100	100
	<b>100</b>	<b>100</b>
<b>Net debt and accumulated deficit</b>	<b>100</b>	100
Consists of:		
Unrestricted (deficiency)	-	-
Share capital (Note 3)	100	100
	<b>100</b>	<b>100</b>

Approved by the Board of Directors

\_\_\_\_\_ Director

\_\_\_\_\_ Director



# 2364193 Ontario Inc.

## Statement of operations and accumulated surplus year ended March 31, 2023

	2023	2022
	\$	\$
<b>Revenue</b>	-	-
Expenses		
Professional fees	-	-
Miscellaneous expenses	-	-
	-	-
<b>Accumulated deficit, beginning and end of year</b>	-	-

DRAFT

# 2364193 Ontario Inc.

## Statement of cash flows

year ended March 31, 2023

	2023	2022
	\$	\$
<b>Operating activities</b>		
Surplus	-	-
Variations in statement of financial position	-	-
Increase in due from Algonquin College	-	-
Increase in cash	-	-
Cash, beginning of year	-	-

# 2364193 Ontario Inc.

## Notes to the financial statements

March 31, 2023

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### 1. Description of the organization

#### *Authorities*

2364193 Ontario Inc. (the "Company") was incorporated in March 2013 under the laws of the Province of Ontario. Its purpose is to hold a 5% interest in Algonquin College - Saudi Arabia, which provided post-secondary education in the Kingdom of Saudi Arabia; the remaining interest in Algonquin College Saudi - Arabia is held by the Algonquin College of Applied Arts and Technology (the "College").

The Company is subject to income taxes under the provisions of the Income Tax Act.

### 2. Significant accounting policies

#### *Basis of presentation*

The Company's share capital is controlled by the College. The Company is deemed another government organization per the Introduction to Public Sector Accounting Standards ("PSAS") and has elected to prepare these financial statements in accordance with Canadian PSAS. The Company's significant accounting policies are as follows:

#### *Revenue*

Investment revenue is recorded on the accrual basis of accounting.

#### *Expenses*

Expenses are recorded on the accrual basis of accounting.

#### *Investment in Algonquin College Saudi Arabia*

The Company's investment in Algonquin College - Saudi Arabia was fully written-down in a prior year.

#### *Financial instruments*

The Company's financial instruments consist of due from Algonquin College. All financial instruments are carried at amortized cost.

Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest, currency or credit risk arising from this financial instrument. Unless otherwise disclosed in these financial statements, management estimates that the carrying values of the financial instruments approximate their fair value due to their short-term maturity.

#### *Income taxes*

The Company has unused income tax losses of \$35,086 (2019 - loss of \$35,086) available for future years.

#### *Measurement uncertainty*

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses reported in the financial statements. At the time of preparation of these financial statements, management believes that its estimates and assumptions, as well as those provided by others, to be reasonable. However, actual results may differ from these estimates. Therefore, estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are recorded in the financial statements in the year they become known.

# 2364193 Ontario Inc.

Notes to the financial statements

March 31, 2023

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### 3. Share capital

The Company is authorized to issue an unlimited number of common shares. As at March 31, 2023, 100 shares were issued at a nominal value of \$1 each.

DRAFT

**Agenda item: 5.0**

Report title:	2023-24 Board of Governors Officers and Committee Membership Appointments
Report to:	Board of Governors
Date:	June 5, 2023
Author/Presenter:	Steve Barkhouse, Chair, Governance Committee

**1. RECOMMENDATION:**

**THAT** the Board of Governors approve the appointments of Officers of the Board and memberships on Board Committees with terms beginning September 1, 2023 to August 31, 2024.

The Governance Committee is pleased to present the 2023-24 Officers of the Board, Board Committee Chairs, Committee Vice Chair and Committee Memberships appointments:

<b>EXECUTIVE COMMITTEE</b>	
Board Chair	<b>Jamie McCracken</b>
Board Vice Chair	Steven Tudor
President & CEO	Claude Brulé
Chair, Governance Committee	Stephen Tudor
Chair, Academic & Student Affairs Committee	Rodney Wilson
Chair, Audit & Risk Management Committee	Ikram Zouari
<b>GOVERNANCE COMMITTEE</b>	
<b>Committee Chair</b>	<b>Stephen Tudor</b>
<b>Committee Vice Chair</b>	<b>Anthony Pollard</b>
Board Chair	Jamie McCracken
President & CEO	Claude Brulé
External Governor	Gabrielle Berard
External Governor	Michele Bellows
Internal Governor - Administrative Staff Representative	Laura Jarrell
Internal Governor – Support Staff Representative	Wadhah Almonaifi
<b>ACADEMIC &amp; STUDENT AFFAIRS COMMITTEE</b>	
<b>Committee Chair</b>	<b>Rodney Wilson</b>
<b>Committee Vice Chair</b>	<b>Gabrielle Berard</b>
Board Chair	Jamie McCracken
President & CEO	Claude Brulé
External Governor	Anthony Pollard

**Agenda item: 5.0**

External Governor	Bharat Rudra
External Governor	Shaun Denis
Student Governor	Brandon Wong-Dearing
Internal Governor - Academic Staff Representative	Rebecca Wakelin
Internal Resource, SVP Academic	Christopher Janzen
Internal Resource, VP Student Services	Laura Stanbra
<b>AUDIT &amp; RISK MANAGEMENT COMMITTEE</b>	
<b>Committee Chair</b>	<b>Ikram Zouari</b>
<b>Committee Vice Chair</b>	<b>Jeff Darwin</b>
Board Chair	Jamie McCracken
President & CEO	Claude Brulé
External Governor	Brian Coburn
External Governor	Rodney Wilson
External Governor	Shaun Denis
External Governor	Stephen Tudor
Internal Resource, VP Finance & Administration	Duane McNair
Internal Resource, CFO, Finance & Administration	Grant Perry

**Appendix C: 2023-24 BOG Officer Position - Committee Memberships**

**ALGONQUIN COLLEGE BOARD OF GOVERNORS  
2023-24 Board Committee Memberships**

2023-24												
Governor Name		2023-24 ARM			2023-24 ASAC			2023-24 Governance			2023-24 Board	
		Member	Vice	Chair	Member	Vice	Chair	Member	Vice	Chair	Vice	Chair
12	Anthony Pollard				1				1			
17	Bharat Rudra				1							
14	Brandon Wong-Dearing - Student				1							
1	Brian Coburn	1										
2	Claude Brulé - <i>President</i>	1			1			1				
2	Gabrielle Berard					1		1				
4	Ikram Zouari			1								
5	Jamie McCracken	1			1			1				1
6	Jeff Darwin		1									
7	Laura Jarrell - <i>Administrative</i>							1				
16	Michele Bellows							1				
8	Rebecca Wakelin - <i>Academic</i>				1							
9	Rodney Wilson	1					1					
10	Shaun Denis	1			1							
11	Stephen Tudor	1								1	1	
13	Wadhah Almonaifi - Support Staff							1				
<b>TOTALS</b>		<b>6</b>	<b>1</b>	<b>1</b>	<b>7</b>	<b>1</b>	<b>1</b>	<b>6</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
		BOG Chair – Jamie McCracken			BOG Chair – Jamie McCracken			BOG Chair – Jamie McCracken				
		President – Claude Brulé			President – Claude Brulé			President – Claude Brulé				
		<b>+ at least 4 external Governors only</b>			<b>+ at least 5 Governors</b>			<b>+ at least 5 Governors</b>				
		1. Ikram Zouari - Chair			1. Rodney Wilson - Chair			1. Stephen Tudor - Chair				
		2. Jeff Darwin - Vice Chair			2. Gabrielle Berard - Vice Chair			2. Tony Pollard - Vice Chair				
		3. Brian Coburn			3. Bharat Rudra			3. Wadhah Almonaifi				
		4. Rodney Wilson			4. Brandon Wong-Dearing			4. Gabrielle Berard				
		5. Shaun Denis			5. Rebecca Wakelin			5. Laura Jarrell				
		6. Stephen Tudor			6. Shaun Denis			6. Michele Bellows				
					7. Tony Pollard							
		<b>Total = 8</b>			<b>Total = 9</b>			<b>Total = 8</b>				
<b>Internal Resources &gt;&gt;&gt;&gt;</b>		Duane McNair			Chris Janzen							
		Grant Perry			Laura Stanbra							
		Emily Woods										

Report title:	Appointment of Auditors for 2023-24
Report to:	Board of Governors
Date:	June 5, 2023
Author/Presenter:	Grant Perry, Chief Financial Officer

1. RECOMMENDATION:

**THAT** the Board of Governors approve the appointment of Deloitte LLP as external auditors of Algonquin College, and its controlled entities for the audit periods from 2023-24 to 2025-26, with an option to extend for one additional two-year period, for a maximum of five years in total.

2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this report is to summarize the results obtained from the competitive procurement of external audit services for Algonquin College and its controlled entities for the next three years, plus one two-year extension, starting with fiscal year 2023-24. The audit services required under this procurement process included complete audits of the College's and its controlled entities' financial statements, enrolment audits, and audits of funding agreements with government and government agencies.

3. BACKGROUND:

The current contract with the College's external auditors expires after the 2022-23 fiscal year end. In 2018, BDO Canada LLP was appointed as the College's external auditors for a five-year period resulting from a competitive procurement process.

4. DISCUSSION:

On January 23, 2023, the College issued a request for quote to provide all required audit services for the College and its related entities for the next three years with an option for a two-year renewal using the quick quote process outlined in the Ontario Education Collaborative Marketplace agreements. The request for quote was issued to the four suppliers as approved by the Ontario Education Collaborative Marketplace. Responses were received from two vendors. One submission was received after the submission deadline and therefore was disqualified. The submission from Deloitte met all requirements, and was



therefore recommended for acceptance. The pricing received from Deloitte LLP is summarized in the table below:

	2023-24	2024-25	2025-26	Total
<b>Financial Statement Audit</b>	\$75,000	\$78,000	\$80,000	\$233,000
<b>Enrolment Audit</b>	\$11,500	\$12,000	\$12,500	\$36,000
<b>Four Funding Agreement Audits</b>	\$30,000	\$32,500	\$35,000	\$97,500
<b>Total Fees</b>	\$116,500	\$122,500	\$127,500	\$366,500

Any additional funding agreement audits required in addition to those above will be priced as follows:

Funding Level	Fees
\$0 - \$500,000	\$7,500
\$500,001 - \$2,000,000	\$8,000
\$2,000,001 - \$5,000,000	\$9,000
> \$5,000,000	\$10,000 - \$12,000

5. LINK TO STRATEGIC PLAN:

STRATEGIC PLAN 2022-2025	
<b>LEARNER DRIVEN</b>	
Goal 1: Provide Flexible, Personalized, and Lifelong Learner Experiences	<input type="checkbox"/>
<b>PEOPLE</b>	
Goal 2: Empower Our People to Foster a High-Quality, Innovative, Learner-Driven Culture	<input checked="" type="checkbox"/>
Goal 3: Create an Equitable, Diverse, and Inclusive Work Environment	<input type="checkbox"/>

6. STUDENT IMPACT:

Supporting the overall health of College financial resources by minimizing the cost of external audit services helps to preserve financial assets, which in turn, contributes to the efficient delivery of programs and services for students.

7. FINANCIAL IMPACT:

Algonquin College’s external audit costs for 2022-23 were approximately \$100,000 compared to the three-year average lowest bid price of \$122,200, therefore the audit costs will be increasing an average of 22% over the prior agreement. However, this level of increase is evidenced across all professional audit services providers.

8. HUMAN RESOURCES IMPACT:

Utilizing the agreements awarded and negotiated by the Ontario Education Collaborative Marketplace has limited the amount of time and effort required by the Finance Team and Procurement staff to prepare and manage an independent Request for Proposal process.

9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

Regular competitive procurement of audit services addresses the regulatory procurement requirements for external audit services.

10. COMMUNICATIONS:

After the Board of Governors has approved the appointment of Deloitte LLP as external auditors of Algonquin College, Deloitte LLP will be notified of the approval.

11. CONCLUSION:

The audit firm with the lowest combined estimated three-year cost was Deloitte Canada LLP. Accordingly, it is recommended that Deloitte Canada LLP be appointed as the auditors of the College for the audit periods from 2023-24 to 2025-26, with an option to extend for one additional two-year period, for a maximum period of five years.

Respectfully submitted:



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Duane McNair  
Vice President, Finance and Administration

Approved for submission:



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Claude Brulé  
President and CEO

Report title:	Banking Officers Resolution
Report to:	Board of Governors
Date:	June 5, 2023
Author/Presenter:	Duane McNair, Vice President Finance and Administrative Services

1. RECOMMENDATION:

**THAT** the Board of Governors approves the Banking Officers Resolution effective September 1, 2023.

2. PURPOSE / EXECUTIVE SUMMARY:

The purpose of this resolution is to formally update, approve and document the slate of banking officers of Algonquin College for the year.

3. BACKGROUND:

Each year, the College presents to the Board of Governors an updated list of the banking officers of the College. Once approved, the resolution is supplied to the College’s financial institutions as validation of those individuals with signing authority for banking purposes at Algonquin College.

4. DISCUSSION:

The resolution identifies the positions that will be granted signing authority for banking purposes on behalf of the College. Due to operational reorganizations and position changes, the list of banking officers is reviewed and updated annually. The resolution is attached as Appendix A: Banking Officers Resolution.

5. LINK TO STRATEGIC PLAN:

STRATEGIC PLAN 2022-2025	
<b>LEARNER DRIVEN</b>	
Goal 1: Provide Flexible, Personalized, and Lifelong Learner Experiences	<input type="checkbox"/>
<b>PEOPLE</b>	
Goal 2: Empower Our People to Foster a High-Quality, Innovative, Learner-Driven Culture	<input checked="" type="checkbox"/>
Goal 3: Create an Equitable, Diverse, and Inclusive Work Environment	<input type="checkbox"/>

6. STUDENT IMPACT:

Supporting the overall health of the College's financial resources through the mitigation of financial loss exposures helps to preserve financial assets, which in turn, contributes to the efficient delivery of programs and services for students.

7. FINANCIAL IMPACT:

The Banking Officers Resolution forms part of the internal controls of the College. The resolution is provided to the College's financial institutions whenever a change in banking signing authority is requested. The resolution ensures that only authorized positions will be allowed signing authority for banking purposes.

8. HUMAN RESOURCES IMPACT:

The Banking Officers Resolution will have minimal impacts on the human resources of the College.

9. GOVERNMENT / REGULATORY / LEGAL IMPACT:

Though the Banking Officers Resolution is not externally regulated, the annual review and approval by the Board of Governors is a key internal control of the College.

10. COMMUNICATIONS:

The approved banking officers list is kept on file and supplied to the College's financial institutions as appropriate.

11. CONCLUSION:

The banking officers list coupled with the College's internal controls helps to reduce risk and ensure that College assets are safeguarded.

Respectfully submitted:



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Duane McNair  
Vice President, Finance and Administration

Approved for submission:



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Claude Brulé  
President and CEO

**Appendices:**

Appendix A: Banking Officers Resolution
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7.0 Appendix A



**RESOLUTION  
MOVED AND SECONDED**

That for banking purposes, the following are the officers of Algonquin College of Applied Arts and Technology, effective September 1, 2023:

**ALGONQUIN COLLEGE OF APPLIED ARTS AND TECHNOLOGY**

<b>POSITION</b>	<b>CURRENT INCUMBENT</b>
Chair	James McCracken
Vice Chair	Stephen Tudor
Secretary	Claude Brulé
Treasurer	Duane McNair

**SENIOR OFFICIALS OF THE COLLEGE**

<b>POSITION</b>	<b>CURRENT INCUMBENT</b>
President	Claude Brulé
Senior Vice President, Academic	Dr. Christopher Janzen
Vice President, Finance & Administration	Duane McNair
Vice President, Human Resources	Diane McCutcheon
Vice President, Student Services	Laura Stanbra
Vice President, Advancement	Mark Savenkoff
Chief Financial Officer	Grant Perry
Director, Financial Planning	Emily Woods
Associate Director, Financial Operations	James Pedé

**CERTIFICATE**

I hereby certify that the foregoing is a true copy of a resolution duly passed at a meeting of the Board of Governors of Algonquin College held at Ottawa, Ontario, the 5<sup>th</sup> day of June, 2023.

DATED at Ottawa this 5<sup>th</sup> day of June, 2023

Witness by my hand and (Corporate) Seal

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SECRETARY