

| Date of Meeting            | December 9, 2020   | Agenda Item Number<br>(For office use only) | 1.0    |
|----------------------------|--|---|--------|
| Торіс                      | Approval of Agenda   |   |        |
| Requested By (ACET member) | C. Brulé, President & CEO  | Time Allotted                               | 5 min. |
| ACET Action Requested      | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>□ Information</li> </ul>   |   |        |
| Staff Presenting           | C. Brulé, President & CEO  |   |        |
| Attachments                | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | Verbal discussion only.                     |        |
| Recommendation             | <b>THAT</b> the Algonquin College Executive Team (ACET) review and revise the agenda as discussed.   |   |        |
| ACET Decision              | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Report Back By(ACET Responsible)</li> <li>Other (Specify)</li> </ul> |   |        |
| Target                     | Approved as presented.   |   |        |



| Date of Meeting            | December 09, 2020  | Agenda Item Number<br>(For office use only)   | 3.0     |  |
|----------------------------|--|---|---------|--|
| Торіс                      | Upcoming ACET Agendas, Calendar Review & Consent Items   |   |         |  |
| Requested By (ACET member) | ACET   | Time Allotted   | 20 min. |  |
| ACET Action Requested      | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>✓ Information</li> </ul>   |   |         |  |
| Staff Presenting           | ACET   |   |         |  |
| Attachments                | <ul> <li>□ PowerPoint</li> <li>□ Timeline</li> <li>□ Budget</li> <li>✓ Other: Information to be posted</li> </ul>  | Calendar Review & Consent Items         3.1 ACET planner review         3.2 Calendar review         3.3 Consent agenda items         3.3.1 Policy IT01: IT Security (L. Pollock)         3.3.2 Policy IT02: Technology Evergreening (L. Pollock)         3.3.3 Policy IT03: Audio-Visual Equipment Loans (L. Pollock)         3.3.4 Policy HS01: College Occupational Health & Safety System (C. Bonang)         3.3.5 Policy HS08: Fatal or Critical Injuries (C. Bonang)         3.3.6 Policy HS09: First Aid (C. Bonang)         3.3.7 Policy AD16: Payment Card Industry Data Security Standards (L. Pollock)         3.3.8 Policy PM07: Naming of College Features (M. Savenkoff)         3.3.9 Draft ACET Minutes – December 02, 2020 (M. Wilson) |         |  |
| Recommendation             | <b>THAT</b> the Algonquin College Executive Team (ACET) Review upcoming ACET Agendas, Calendars and approve Consent Items.   |   |         |  |
| ACET Decision              | <ul> <li>□ Received for Information</li> <li>□ Approved as above recommendation</li> <li>✓ Approved as amended (see below)</li> <li>□ Report Back By(ACET Responsible)</li> <li>□ Other (Specify)</li> </ul>           |   |         |  |
| Target                     | The Executive Team reviewed the upcoming ACET planner with additional<br>updates to take place offline. Due to time constraints, calendar was not<br>reviewed.<br>The consent agenda items were approved as presented. |   |         |  |



| Date of Meeting                         | December 9, 2020  | Agenda Item Number<br>(pull from agenda) | 4.0     |
|---|---|--|---------|
| Торіс                                   | Business Arising  |  |         |
| Requested By (ACET member)              | C. Brulé, President & CEO   | Time Allotted                            | 10 min. |
| ACET Action Requested                   | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>□ Information</li> </ul>  |  |         |
| Staff Presenting                        | ACET  |  |         |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>   |  |         |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) bring forward previous agenda items for further review and/or discussion.   |  |         |
| ACET Decision                           | <ul> <li>□ Received for Information</li> <li>✓ Approved as above recommendation</li> <li>□ Approved as amended (see below)</li> <li>□ Referred to (Group or Person)</li> <li>□ Other (Specify)</li> </ul>   |  |         |
| Target                                  | <ul> <li>L. Stanbra requested a debrief discussion of the December 08, 2020 Algonquin College Leadership Team Meeting.</li> <li>The Executive Team discussed the feedback that was received from the Leadership Team at the December 08, 2020 ACLT meeting.</li> <li>Strategies for more effective communication and directional leadership during meetings were discussed. A summary of the discussion and action items to be circulated by L. Stanbra offline to the Executive Team.</li> </ul> |  |         |



| Date of Meeting                         | December 9, 2020   | Agenda Item Number<br>(pull from agenda)   | 5.0      |
|---|--|--|----------|
| Торіс                                   | Employee Learning Governance   |  |          |
| Requested By (ACET member)              | Diane McCutcheon, Vice President<br>Human Resources  | Time Allotted  | 15 mins. |
| ACET Action Requested                   | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>□ Information</li> </ul>   |  |          |
| Staff Presenting                        | Diane McCutcheon, Vice President, Human Resources<br>Rebecca Volk, Manager, Centre for Organizational Learning   |  |          |
| Attachments (as read-ahead<br>material) | <ul> <li>✓ PowerPoint</li> <li>□ Timeline</li> <li>□ Budget</li> <li>✓ Other: Information to be posted</li> </ul>  | Appendix A Employee Learning Development Strategy<br>Final Report<br>Employee Learning and Development Standing<br>Committee |          |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) approve the creation of a cross-College Employee Learning and Development Steering Committee, as per the 2020-2021 College Business Plan, and provide names for the Committee membership.  |  |          |
| ACET Decision                           | <ul> <li>□ Received for Information</li> <li>□ Approved as above recommendation</li> <li>✓ Approved as amended (see below)</li> <li>□ Referred to (Group or Person)</li> <li>□ Other (Specify)</li> </ul>  |  |          |
| Target                                  | The Executive Team discussed that the creation of another standing committee would have negative ramifications on staff capacity. It was noted that terms of reference, scope and time commitments would need to be provided before names of potential committee members could be brought forward.   |  |          |
|   | The Executive Team expressed their preference to proceed with a governance structure and opting instead for departmental consultations.<br>The Executive Team did not approve the creation of an Employee Learning Governance Committee, but alternatively endorsed Employee Learning consultations. |  |          |



| Date of Meeting                         | December 9, 2020  | Agenda Item<br>Number<br>(pull from agenda)  | 7.0   |
|---|---|--|---|
| Торіс                                   | Draft Flexible Workplace Policy   |  |   |
| Requested By (ACET member)              | D. McCutcheon, Vice President, Human<br>Resources   | Time Allotted  | 50 mins.  |
| ACET Action Requested                   | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>□ Information</li> </ul>  |  |   |
| Staff Presenting                        | E. Langevin, Director, Employee & Labour Relations<br>J. Myers, Acting Manager, Wellness & Abilities<br>M. Castella, Manager, Total Compensation<br>P. Dockrill, Manager, HR Programs   |  |   |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>   | HR26 Flexible Work Arr<br>(proposed naming con<br>Appendix 1 HR26 Flexib<br>Request Form – Telewo<br>Appendix 2 H26 - Flexib<br>Request Form - Flexible<br>Framework for Flexible<br>Policy Power point pres | vention perspective)<br>le Work Arrangements<br>rk,<br>le Work Arrangement<br>e Work Week<br>Work Arrangement |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) review and provide their<br>endorsement and approval of the proposed framework that highlights the criteria and<br>parameters identified within the draft Flexible Work Arrangements Policy and<br>Application forms. |  |   |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>   |  |   |
| Target                                  | The Executive Team reviewed the proposed draft framework of the policy<br>applications for employees to request Flexible Work Arrangements both at time<br>of hire and as a request from an existing employee.<br>The Executive Team endorsed the proposed framework.         |  |   |



| Date of Meeting                      | December 9, 2020   | Agenda Item Number<br>(pull from agenda)      | 8.0     |
|--------------------------------------|--|---|---------|
| Торіс                                | Deferred Maintenance Audit Results 2019  |   |         |
| Requested By (ACET member)           | D. McNair, Vice President, Finance<br>and Administration   | Time Allotted                                 | 30 mins |
| ACET Action Requested                | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>□ Information</li> </ul>   |   |         |
| Staff Presenting                     | R. Southwood, Acting Executive Director Facilities Management  |   |         |
| Attachments (as read-ahead material) | <ul> <li>✓ PowerPoint</li> <li>□ Timeline</li> <li>□ Budget</li> <li>□ Other: Information to be posted</li> </ul>  | Appendix A: Deferred Maintenance Presentation |         |
| Recommendation                       | <b>THAT</b> the Algonquin College Executive Team (ACET) accepts this update on the College's deferred maintenance liability and that this knowledge provide context for future decisions related to COVID-19 recovery. |   |         |
| ACET Decision                        | <ul> <li>□ Received for Information</li> <li>✓ Approved as above recommendation</li> <li>□ Approved as amended (see below)</li> <li>□ Referred to (Group or Person)</li> <li>□ Other (Specify)</li> </ul>              |   |         |
| Target                               | The Executive Team accepted the info   | rmation as presented.                         |         |



| Date of Meeting                      | December 9, 2020   | Agenda Item Number<br>(pull from agenda)   | 9.0     |
|--------------------------------------|--|--|---------|
| Торіс                                | Student Information System Project – Human Resource Plan   |  |         |
| Requested By (ACET member)           | L. Stanbra, Vice President, Student<br>Services  | Time Allotted  | 30 mins |
| ACET Action Requested                | <ul> <li>✓ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>✓ Information</li> </ul>   |  |         |
| Staff Presenting                     | K. Pearson, Registrar<br>L. Pollock, Chief Digital Officer   |  |         |
| Attachments (as read-ahead material) | <ul> <li>✓ PowerPoint</li> <li>□ Timeline</li> <li>□ Budget</li> <li>□ Other: Information to be posted</li> </ul>  | Appendix A: SIS Project Human Resource Plan –<br>Additional Detals<br>ACET SIS Project Human Resource Plan 2021-2022 |         |
| Recommendation                       | <b>THAT</b> the Algonquin College Executive Team (ACET) approve the proposed 2021-2022 human resourcing plan for the Student Information System (SIS) Project.   |  |         |
| ACET Decision                        | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>✓ Other (Specify)</li> </ul>                |  |         |
| Target                               | The Executive Team deferred providing approval for the proposed 2021-22 HR plan for the SIS project. ACET will review offline and provide final decisions ahead of the December 16, 2020 Executive Team meeting. |  |         |