

| Date of Meeting            | March 16, 2022   | Agenda Item Number<br>(For office use only) | 1.0     |
|----------------------------|--|---|---------|
| Торіс                      | Approval of Agenda   |   |         |
| Requested By (ACET member) | C. Brulé, President & CEO  | Time Allotted                               | 5 mins. |
| ACET Action Requested      | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>   |   |         |
| Staff Presenting           | C. Brulé, President & CEO, Algonquin College   |   |         |
| Attachments                | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | Verbal discussion only.                     |         |
| Recommendation             | <b>THAT</b> the Algonquin College Executive Team (ACET) review and revise the agenda as discussed.   |   |         |
| ACET Decision              | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Report Back By(ACET Responsible)</li> <li>Other (Specify)</li> </ul> |   |         |
| Target                     | The agenda was approved with the addition of an In Camera discussion.  |   |         |



| Date of Meeting            | March 16, 2022   | Agenda Item Number<br>(For office use only)   | 3.0      |
|----------------------------|--|---|----------|
| Торіс                      | Upcoming ACET Agendas & Consent Items  |   |          |
| Requested By (ACET member) | ACET   | Time Allotted   | 20 mins. |
| ACET Action Requested      | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>   |   |          |
| Staff Presenting           | ACET   |   |          |
| Attachments                | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | Planner Review & Consent Items         3.1       ACET planner review         3.2       Consent agenda items         3.2.1       Draft ACET Minutes – March 9, 2022 (M. Wilson)         3.2.2       2022 Spring Board Retreat Presentation Review with ACET (V. Tiqui-Sanford)         3.2.3       AA31 Algonquin College Library policy (B. Bridgstock) |          |
| Recommendation             | <b>THAT</b> the Algonquin College Executive Team (ACET) review upcoming ACET Agendas and approve Consent Items.  |   |          |
| ACET Decision              | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Report Back By(ACET Responsible)</li> <li>Other (Specify)</li> </ul>   |   |          |
| Target                     | <ul> <li>The Executive Team reviewed the upcoming ACET planner with additional updates to take place offline.</li> <li>The following agenda item was removed for discussion: <ul> <li>AA31 Algonquin College Library policy (B. Bridgstock) – Approved for posting if applicable. L. Stanbra, Vice President, Student Services will verify if this policy is still required.</li> </ul> </li> <li>Items 3.2.1 Draft ACET Minutes – March 9, 2022 (M. Wilson) was approved as presented.</li> </ul> |   |          |



| Date of Meeting                         | March 16, 2022   | Agenda Item Number<br>(pull from agenda)  | 4.0      |
|---|--|---|----------|
| Торіс                                   | F&A Strategic Management Team - Capacity Challenges<br>Pilot Study and Counter-Measures  |   |          |
| Requested By (ACET member)              | D. McNair, Vice President, Finance<br>and Administration   | Time Allotted   | 20 mins. |
| ACET Action Requested                   | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>   |   |          |
| Staff Presenting                        | D. McNair, Vice President, Finance and Administration  |   |          |
| Attachments (as read-ahead<br>material) | <ul> <li>☑ PowerPoint</li> <li>□ Timeline</li> <li>□ Budget</li> <li>☑ Other: Information to be posted</li> </ul>  | ACET Transmittal – 2022-03-16 – FASM – Capacity<br>Challenges – Pilot Study and Counter-measures<br>Appendix A - Capacity Survey Results<br>Appendix B - Capacity Challenges Presentation |          |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) receive this presentation and provide feedback on the methodology, results, findings and countermeasures.  |   |          |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>  |   |          |
| Target                                  | The Executive Team received the presentation and provided feedback on the methodology, results, findings and counter-measures of the Finance and Administration Services employee capacity survey. D. McNair, Vice President, Finance and Administration shared next steps, which includes executing counter-measures with Plan-Do-Study-Adjust (PDSA). He will also continue to survey his team in order to measure and assess for improvements.<br>If Executive Team members are interested in conducting a similar survey with their areas, the survey questions are available in the presentation slide deck.<br>D. McNair will share his rating colour coding (green, yellow and red) with the Executive Team to ensure consistency when tracking capacity. |   |          |



| Date of Meeting                         | March 16, 2022   | Agenda Item Number<br>(pull from agenda)  | 6.0   |
|---|--|---|---|
| Торіс                                   | Human Resources Monthly Reports  |   |   |
| Requested By (ACET member)              | D. McCutcheon, Vice President,<br>Human Resources  | Time Allotted   | 30 mins.  |
| ACET Action Requested                   | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>   |   |   |
| Staff Presenting                        |  | r, People and Culture<br>r, Talent & HR Programs  |   |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | ACET Transmittal HR Monthly Re<br>Report Summary Presentation (F<br>28, 2022)<br>Summary of Complement (Febru<br>Summary of Vacancies (February<br>Active I/O Report (February 28)<br>Fixed-Term Administrator Repor<br>Roll Over Monitoring Report (Mo | Period ending February<br>ary 28)<br>v 28)<br>t (February 28) |
| Recommendation                          | <ul> <li>THAT the Algonquin College Executive Team (ACET) review and provide feedback on the HR Reports ending February 28 2022, specifically in relation to position management:         <ul> <li>That are true vacancies (can be filled)</li> <li>That may be on hold for operational reasons</li> <li>Active I/O positions and those coming up for renewal / termination / conversion</li> <li>Fixed-term Administration positions – specifically those in place over three (3) years</li> <li>That are at risk of roll over from Part-time to Full-time</li> <li>Where open Other-Than-Full-Time (OTFT) positions can be closed</li> </ul> </li> </ul>   |   |   |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li></ul>   |   |   |
| Target                                  | The Executive Team reviewed and provided feedback on the Human Resources reports ending<br>February 28, 2022. Feedback included potential impacts on hiring due to the potential work<br>stoppage. It was also asked to consider an additional report, which will be dependent on the<br>time required to gather this data.<br>Dave O'Grady spoke to the proposed action plan to reduce the number of Other Than Full-time<br>positions (OTFT) that are vacant in Workday. The proposed action plan was endorsed in principle<br>with a revised timeline, but dependent on capacity.<br>The Executive Team provided feedback on how they felt the monthly reports should be<br>presented to the Executive Team on a go forward basis. D. McCutcheon, Vice President, Human<br>Resources will consider the modified suggestions and come back to the Executive Team with a<br>recommendation at a future ACET meeting (date tbc). |   |   |



| Date of Meeting                         | March 16, 2022   | Agenda Item Number<br>(pull from agenda)  | 7.0      |
|---|--|---|----------|
| Торіс                                   | 2021-22 Preliminary Sexual Assault/Sexual Violence Annual Report   |   |          |
| Requested By (ACET member)              | L. Stanbra, Vice President, Student<br>Services  | Time Allotted   | 20 mins. |
| ACET Action Requested                   | <ul> <li>□ Approval (Discussion)</li> <li>□ Approval (Consent Agenda Item)</li> <li>☑ Information</li> </ul>   |   |          |
| Staff Presenting                        | L. Stanbra, Vice President, Student Services<br>B. Bridgstock, Director, Student Support Services<br>S. Crawford, Sexual Violence Prevention and Harm Reduction Coordinator  |   |          |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | ACET Transmittal – 2022-03-16 – 2021-2022 Sexual<br>Assault – Sexual Violence Prevention Annual Report<br>2021-2022 Sexual Assault/Sexual Violence Prevention<br>Annual Report as of March 14 v2<br>Sexual Assault-Sexual Violence Prevention Annual<br>Report 2021-2022 v2.ppt |          |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) accept this draft annual report for information, and furtherance to the Academic and Student Affairs Committee on March 22, and a final year-end report to the Board of Governors on April 25. |   |          |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>  |   |          |
| Target                                  | The Executive Team accepted the annual report for presentation to the Academic and Student Affairs Committee on March 22, 2022, and a final year-<br>end report to the Board of Governors on April 25, 2022.   |   |          |



| Date of Meeting                         | March 16, 2022  | Agenda Item Number<br>(pull from agenda)  | 8.0      |
|---|---|---|----------|
| Торіс                                   | Operating Plan Initiative - AC Card and U-Pass Card Technology  |   |          |
| Requested By (ACET member)              | D. McNair, Vice President, Finance<br>and Administration  | Time Allotted   | 10 mins. |
| ACET Action Requested                   | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>  |   |          |
| Staff Presenting                        | R. Lafond, Manager, Parking Services<br>M. Lowrey, Marketing and Communications Manager   |   |          |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>   | ACET Transmittal – 2022-03-16 – Operating Plan<br>Initiative – AC Card and U-Pass Card Technology |          |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) endorse the Unified U-Pass Card project and improvements to the process to obtain a unified card.   |   |          |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>   |   |          |
| Target                                  | The Executive Team endorsed the Unified U-Pass Card project and<br>improvements to the process to obtain a unified card. This includes adding the<br>U-Pass Card requirements to the 2021-22 and 2022-23 Operating Plan and<br>moving forward to Step 2 of the intake process.<br>The U-Pass Administrative Fee was also discussed. |   |          |



| Date of Meeting                         | March 16, 2022   | Agenda Item Number<br>(pull from agenda)  | 9.0      |
|---|--|---|----------|
| Торіс                                   | ACET Retreat Agenda – April 21-22, 2022  |   |          |
| Requested By (ACET member)              | C. Brulé, President & CEO  | Time Allotted   | 25 mins. |
| ACET Action Requested                   | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>   |   |          |
| Staff Presenting                        | C. Brulé, President & CEO  |   |          |
| Attachments (as read-ahead<br>material) | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>  | ACET Transmittal – ACET Retreat Agenda – April 21-22,<br>2022<br>ACET Retreat Agenda – April 21-22, 2022 – DRAFT v1 |          |
| Recommendation                          | <b>THAT</b> the Algonquin College Executive Team (ACET) review the draft April 21-22, 2022 ACET Retreat meeting agenda.  |   |          |
| ACET Decision                           | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>  |   |          |
| Target                                  | The Executive Team reviewed and provided feedback on the April 21-22, 2022<br>ACET Retreat agenda. The latest version of the agenda will be sent to the<br>Executive Team via email in order for additional updates to be made offline by<br>March 21, 2022. The latest draft of the ACET Retreat agenda will then be<br>finalized by President Brulé. |   |          |



| Date of Meeting   | March 16, 2022  | Agenda Item Number<br>(pull from agenda)   | 10.0     |
|---|---|--|----------|
| Торіс   | ACET Effectiveness Check-in   |  |          |
| Requested By (ACET member)  | C. Brulé, President & CEO   | Time Allotted  | 10 mins. |
| ACET Action Requested   | <ul> <li>Approval (Discussion)</li> <li>Approval (Consent Agenda Item)</li> <li>Information</li> </ul>  |  |          |
| Staff Presenting  | C. Brulé, President & CEO   |  |          |
| Attachments (as read-ahead<br>material)   | <ul> <li>PowerPoint</li> <li>Timeline</li> <li>Budget</li> <li>Other: Information to be posted</li> </ul>   | ACET Transmittal – ACET Effectiveness Check-in<br>ACET Effectiveness Survey using Qualtrics (survey<br>conducted & results shared live at the meeting) |          |
| Recommendation  | <b>THAT</b> the Algonquin College Executive Team (ACET) provide feedback on ACET meeting and ACET stand-alone meeting effectiveness, verbally, live at the March 16, 2022 ACET meeting.   |  |          |
| ACET Decision   | <ul> <li>Received for Information</li> <li>Approved as above recommendation</li> <li>Approved as amended (see below)</li> <li>Referred to (Group or Person)</li> <li>Other (Specify)</li> </ul>   |  |          |
| The Executive Team provided verbal feedback live at the ACET meeting.<br>Feedback included speaking to the productivity of the meeting and presentations. Overall, it was felt that today's (March 16, 2022) was effective. |   | and<br>was efficient and   |          |
|   | Executive Team members also appreciated assessing the value of one of the presentations and one of the consent agenda items live at the meeting. It was questioned if one of the presentations should continue as a monthly ACET presentation or if another method would be more appropriate. |  |          |