

| Date of Meeting | January 25, 2023 | Agenda Item Number (For office use only) | 1.0 |
|----------------------------|--|---|---------|
| Topic | Approval of Agenda | | |
| Requested By (ACET member) | C. Brulé, President & CEO | Time Allotted | 5 mins. |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | |
| Staff Presenting | C. Brulé, President & CEO, Algonquin College | | |
| Attachments | ☐ PowerPoint ☐ Timeline ☐ Budget ☐ Other: Information to be posted | Verbal discussion only. | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) review and revise the agenda as discussed. | | |
| ACET 7Decision | □ Received for Information ☑ Approved as above recommendation □ Approved as amended (see below) □ Report Back By(ACET Responsible) □ Other (Specify) | | |
| Target | The agenda was approved as presented | d. | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 2.0 |
|--------------------------------------|---|--|----------|
| Topic | ACLT Meeting Agenda – February 22, 2023 and preliminary discussion of ACLT Spring Retreat | | |
| Requested By (ACET member) | L. Stanbra, Vice President, Student Services Time Allotted 15 mins. | | 15 mins. |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | |
| Staff Presenting | L. Stanbra, Vice President, Student Services | | |
| Attachments (as read-ahead material) | ☐ PowerPoint ☐ Timeline ☐ Budget ☑ Other: Information to be posted | ACET Transmittal — ACLT Meeting Agenda February 22, 2023 and Prelim Spring Retreat Planning ACLT Meeting Agenda, February 23, 2023 ACLT Fall Retreat Agenda ACLT Fall Retreat Survey Results ACLT 2022-23 Budget | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) discuss and finalize the ACLT Meeting Agenda for February 22, 2023 and provide input on proposed framework for ACLT Retreat on May 3. | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☑ Approved as amended (see below) ☐ Referred to | | |
| Target | The Executive Team discussed the February 22, 2023 ACLT meeting agenda. Additional updates will be made offline based on Executive Team feedback. The May 3, 2023 ACLT Retreat agenda was also discussed. S. Gonsalves, Director, Strategy and Planning, Advancement will be asked to assist L. Stanbra, Vice President, Student Services in preparing the ACLT Retreat meeting agenda. L. Stanbra will discuss the 2023-24 ACLT budget with D. McNair, Vice President, Finance and Administration offline. | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 3.0 | |
|--------------------------------------|---|--|-----|--|
| Topic | Business Arising from January 18, 2023 ACET meeting Strategic Workforce Planning (SWP) – Follow Up Discussion | | | |
| Requested By (ACET member) | D. McCutcheon, Vice President, Human Resources | dent, Time Allotted 30 mins. | | |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | | |
| Staff Presenting | D. Soltis, Director, People and Culture | | | |
| Attachments (as read-ahead material) | ☑ PowerPoint☐ Timeline☐ Budget☑ Other: Information to be posted | Strategic Workforce Planning – Follow up Discussion ACET Transmittal Jan 25 23 Strategic Workforce Planning – Follow Up Discussion | | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) as part of the approval process to proceed with investment in strategic workforce planning have further discussion on key areas including how the process integrates with resource/budget allocation, factors in additional data sets (e.g. absenteeism rates, Sabbatical, attrition, etc.), integrates corporate and academic services, data challenges and overall return on investment. | | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☐ Approved as amended (see below) ☐ Referred to | | | |
| Target | The Executive Team approved the proposed strategic workforce planning framework including the roadmap and budget. This endorsement included minor considerations in terms of governance based on Executive Team feedback. Human Resources will work with Finance offline in terms of the value benefits realization and the payback period based on some reasonable assumptions. This includes working together to establish a series of performance measures rather than a single Return on Investment. | | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 4.0 |
|--------------------------------------|---|--|----------|
| Topic | 2023-24 Proposed Annual Budget | | |
| Requested By (ACET member) | D. McNair, Vice President, Finance and Administration | Time Allotted | 30 mins. |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | |
| Staff Presenting | G. Perry, Chief Financial Officer E. Woods, Director, Corporate Planning T. Kinnunen, Manager, Corporate Planning | | |
| Attachments (as read-ahead material) | ☐ PowerPoint ☐ Timeline ☐ Budget ☑ Other: Information to be posted | ACET Transmittal — 2023-01-25 — Proposed 2023-24 Draft Annual Budget Appendix A — Proposed 2023-24 Draft Annual Budget Appendix B — Draft 2023-24 Treasurer's Report Appendix C — ARM Transmittal Proposed 2023-24 Annual Budget | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) endorse the Proposed 2023-24 Annual Budget for presentation to the Audit and Risk Management Committee on January 31, 2023. | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☐ Approved as amended (see below) ☐ Referred to | | |
| Target | The Executive Team endorsed the proposed 2023-24 Annual Budget for presentation to the Audit and Risk Management (ARM) Committee on Janua 31, 2023. President Brulé will share any feedback with ACET, as applicable, following the ARM meeting. | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 5.0 | |
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| Topic | 5-Year Strategic Enrolment Management (SEM) Plan – Version II | | | |
| Requested By (ACET member) | C. Brulé, President and CEO Time Allotted 30 mins. | | | |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | | |
| Staff Presenting | C. Janzen, Senior Vice President, Academic | | | |
| Attachments (as read-ahead material) | ☑ PowerPoint☐ Timeline☐ Budget☑ Other: Information to be posted | ACET Transmittal — 2023-01-25 — 5-Year Strategic Enrolment Management Plan — v2 FINAL 5-Year Strategic Enrolment Management Plan v2 | | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) endorse the proposed 5- Year Strategic Enrolment Management (SEM) Plan – Version II as presented. | | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☐ Approved as amended (see below) ☐ Referred to | | | |
| Target | The Executive Team endorsed the proposed 5-Year Strategic Enrolment Management (SEM) Plan – version II with the understanding that the plan takes into consideration external forces and potential scenarios that could have an impact on the SEM plan (i.e. China's declining population and potential global ramifications, significant demographic changes tied to geopolitical circumstances, government policy changes or priorities, climate change and resilience as well as the Auditor General's Report on College Degrees). The SEM Plan will also be updated to reflect the confirmed spend allocation for 2023-24. S. Gonsalves, Director, Strategy and Planning, Advancement will also be asked to take a holistic view of all of the Plans (i.e. Workforce planning, Financial planning, Space planning, this SEM Plan, etc.) in order to ensure they are being properly integrated. | | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 6.0 |
|--------------------------------------|---|---|----------|
| Торіс | BOG February 27, 2023 Agenda Review | | |
| Requested By (ACET member) | C. Brulé, President & CEO | Time Allotted | 20 mins. |
| ACET Action Requested | ☐ Approval (Discussion) ☐ Approval (Consent Agenda Item) ☑ Information | | |
| Staff Presenting | V. Tiqui-Sanford, Senior Executive Assistant, Board of Governors W. Eastwood, Executive Support Clerk, Board of Governors | | |
| Attachments (as read-ahead material) | ☐ PowerPoint ☐ Timeline ☐ Budget ☑ Other: Information to be posted | ACET Transmittal February 27, 2023 BoG Agenda BOG Agenda February 27, 2023 IN CAMERA BOG Agenda February 27, 2023 2022-23 Board of Governors Workplan V7 | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) February 27, 2023 Board meeting agendas. | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☑ Approved as amended (see below) ☐ Referred to | | |
| Target | Updates were made to the February 27, 2023 Board of Governors agenda based on the Executive Team discussion. Additional updates will be made offline. | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (For office use only) | 3.0 | |
|----------------------------|--|---|-----|--|
| Topic | Upcoming ACET Agendas & Consent Items | | | |
| Requested By (ACET member) | ACET Time Allotted 10 mins. | | | |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | | |
| Staff Presenting | | ACET | | |
| Attachments | ☐ PowerPoint ☐ Timeline ☐ Budget ☐ Other: Information to be posted ☐ PowerPoint ☐ Planner Review & Consent Items 7.1 ACET planner review 7.2 Consent agenda items 7.2.1 Draft ACET Minutes – January 18, 2023 (M. Wilson) 7.2.2 New Policy – AA49 Electronic Records Retention (K. Pearson) 7.2.3 Salesforce Upgrade Project Extension (Y. Do) | | | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) review upcoming ACET Agendas and approve Consent Items. | | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☑ Approved as amended (see below) ☐ Referred to | | | |
| Target | The Executive Team reviewed the upcoming ACET planner with additional updates to take place offline. The following agenda items were removed for discussion: 7.2.2. New Policy – AA49 Electronic Records Retention (K. Pearson) approved with minor amendments. Items 7.2.1 Draft ACET Minutes – January 18, 2023 (M. Wilson) and 7.2.3 Salesforce Upgrade Project Extension (Y. Do) were approved as presented. | | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 8.0 |
|--------------------------------------|---|--|----------|
| Topic | Identification of Nominees for Honorary Degrees | | |
| Requested By (ACET member) | C. Janzen, Senior Vice President Academic | Time Allotted | 20 mins. |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | |
| Staff Presenting | M. Cusson, Dean, Academic Development | | |
| Attachments (as read-ahead material) | ☐ PowerPoint ☐ Timeline ☐ Budget ☑ Other: Information to be posted | Honorary Degrees Final Honorary Degree Diploma Portfolio 2023-24 | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) endorse the proposed nominees for Honorary Degrees. | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☑ Approved as amended (see below) ☐ Referred to | | |
| Target | The Executive Team reviewed and endorsed the nominees identified for Honorary Degrees for the Spring 2023 convocation ceremonies with one potential amendment. Should one of the nominee's accept the nomination, they will offer the choice of participating in the Spring 2023 or Spring 2024 convocation ceremony as well as to select their preferred alignment in terms of the School. | | |



| Date of Meeting | January 25, 2023 | Agenda Item Number (pull from agenda) | 9.0 | |
|--------------------------------------|---|---|-----|--|
| Topic | ACET Effectiveness Check-in | | | |
| Requested By (ACET member) | C. Brulé, President & CEO Time Allotted 10 mins. | | | |
| ACET Action Requested | ☑ Approval (Discussion)☐ Approval (Consent Agenda Item)☐ Information | | | |
| Staff Presenting | C. Brulé, Pr | resident & CEO | | |
| Attachments (as read-ahead material) | ☐ PowerPoint☐ Timeline☐ Budget☒ Other: Information to be posted | ACET Transmittal – ACET Effectiveness Check-in Link: Appendix A – 2022-23 ACET Effectiveness Survey Results / Recommendations / Countermeasures | | |
| Recommendation | THAT the Algonquin College Executive Team (ACET) provide feedback on ACET meeting effectiveness via email following the January 25, 2023 ACET meeting. | | | |
| ACET Decision | ☐ Received for Information ☐ Approved as above recommendation ☑ Approved as amended (see below) ☐ Referred to | | | |
| Target | Other (Specify) | | | |